



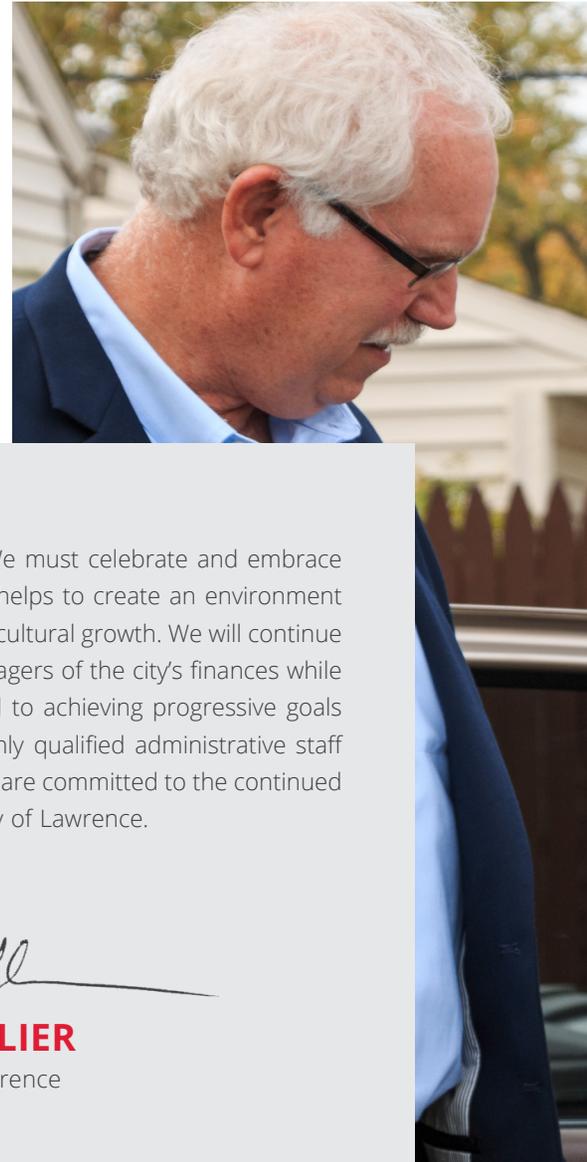
TAKING THE NEXT STEP FORWARD
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A CITIZEN'S GUIDE TO THE
STATE OF THE CITY
FISCAL YEAR ENDED DECEMBER 31, 2017



WELCOME



It is with a great sense of responsibility and commitment that I present my vision for the City of Lawrence. By identifying our priorities clearly and at the same time addressing issues we may encounter, it helps to define the future direction of the City of Lawrence. Although revenue sources remain essentially flat for municipalities like ours, the challenge we have is to adequately provide the services expected by our constituents while continuing to move our city forward. Our shared vision reflects a continued focus on improving public safety, providing necessary services, improving our roads, and encouraging quality economic growth in our city. As Lawrence continues to grow, we intend to take our place as one of the leading cities in

Central Indiana. We must celebrate and embrace our diversity that helps to create an environment for economic and cultural growth. We will continue to be vigilant managers of the city's finances while we are committed to achieving progressive goals with a strong, highly qualified administrative staff and a Council that are committed to the continued success of the City of Lawrence.

Sincerely,

STEVE COLLIER

Mayor, City of Lawrence

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TO BE A GOOD NEIGHBOR
IS ONE OF LIFE'S
RICHEST JOYS

IN MEMORY OF
MARCELLA SHINN

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MEET OUR **TEAM**



STEVE COLLIER
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DAVID HOFMANN
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DINO BATALIS
Fire Chief
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WILLIAM ANTHONY
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Manager of Streets & Solid Waste
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ERIC MARTIN
Parks & Recreation Director
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CAM STARNES
Economic Development Director
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JIMMY GRIFFIN
Public Information Officer
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CITY CLERK & COMMON COUNCIL



KATHY WALTON
City Clerk
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LISA CHAVIS
At-Large (Council President)
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ELIZABETH WHEELER
District 6 (Vice-President)
ewheeler@cityoflawrence.org



BECKY PARKER
At-Large
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BOB JONES
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JOE WILLIAMS
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A LOOK AT WHAT WE

ACCOMPLISHED IN 2017

JANUARY



City begins 2017 with a General Fund operating balance of \$2.3 million, representing a 46% increase from the previous year and 11.3% of budgeted expenditures (target of 10%)

Lawrence Fire Department ("LFD") takes delivery of a new Pumper Truck for station 39, replacing a 13-year old vehicle

"Great City, Great Schools" marketing campaign begins

Lawrence Police Department ("LPD") welcomes three new officers



FEBRUARY

Official signing of new contracts with LPD and LFD, first since 2010

MARCH



Dedication of new Ladder truck for LFD

Street Department announces five resurfacing projects for 2017



City upgraded to A+ from Standard & Poor's ("S&P")

LPD orders 15 new vehicles to replace an aging fleet as part of a new 5-year vehicle replacement program

Park's Department's annual Spring Fling Easter egg hunt

Street department fills 2,016 potholes YTD



APRIL

MAY



Common Council adopts new rates and charges for the Water Utility

Inaugural City summer internship program launches with six interns representing several Central Indiana colleges

Street Department takes delivery of two new pickup trucks

New Welcome to Lawrence signs installed throughout the City

Ribbon cutting for latest business to relocate in Lawrence - Valve & Meter

City completes five road resurfacing projects

AWS PUBLIC SECTOR
SUMMIT



LPD wins the 2017 Amazon Web Services "City on a Cloud Innovation Challenge" for its innovative approach to deploying body cameras for patrol officers

Lawrence Water Utility closes on \$8.5 million State Revolving Fund Loan, providing low-interest (2.0%) funding for much needed capital investments

City launches inaugural Fort Ben Farmer's Market



JUNE



JULY



Annual Fourth Fest celebration and second annual "Just Wingin' it with our First Responders" fundraiser

City receives the Government Finance Officers Association's distinguished budget presentation award for FY2017, a first for the City of Lawrence

Groundbreaking for new Richardt Water Treatment plant

Annual National Night Out for crime prevention
LPD and LFD host Community Safety Day at Station 40, benefitting local charities

Sidewalk replacements, parking lot resurfacing, and landscaping updates begin at the Lawrence Government Center



AUGUST

SEPTEMBER



Lawrence Water Utility upgraded two-notches to BBB (positive outlook) from S&P

City proposes 2018 budget – balanced budget and raises its General Fund operating reserve target to 15% of budgeted expenditures (approx. \$3.2 million)

LFD completes sprinkler system upgrades to Station 40

Public safety officials present check from funds raised from the 2nd annual "Wingin' it with our First Responders" to Susan Jordan Legacy Foundation

City presented a grant award for paving from the State of Indiana's Community Crossings matching grant program

Arts to Remember ribbon cutting ceremony

22nd annual Indy half marathon event at Fort Ben

Common Council adopts 2018 budget

Street department announces it has filled over 4,500 potholes for the year



OCTOBER

NOVEMBER



Water Utility refunds its outstanding debt obligations at a lower interest rate, saving approximately \$2.5 million

Phase I improvements to the Sterett Center completed

Lawrence Christmas tree lighting and parade

City announces proposal to build a Lawrence Police Station

Lawrence utilities receives new sewer cleaning truck (Vactor)

LFD kick-off 29th annual Firefighters Family assistance program for the holidays, benefitting over 175 Lawrence families

Street department takes delivery of its second new salt truck in the last year

Parks department takes delivery of new maintenance truck

City ends the year with a General Fund operating balance of \$3.5 million



DECEMBER

TAKING THE NEXT STEP FORWARD





CITY EARNS GFOA DISTINGUISHED BUDGET AWARD

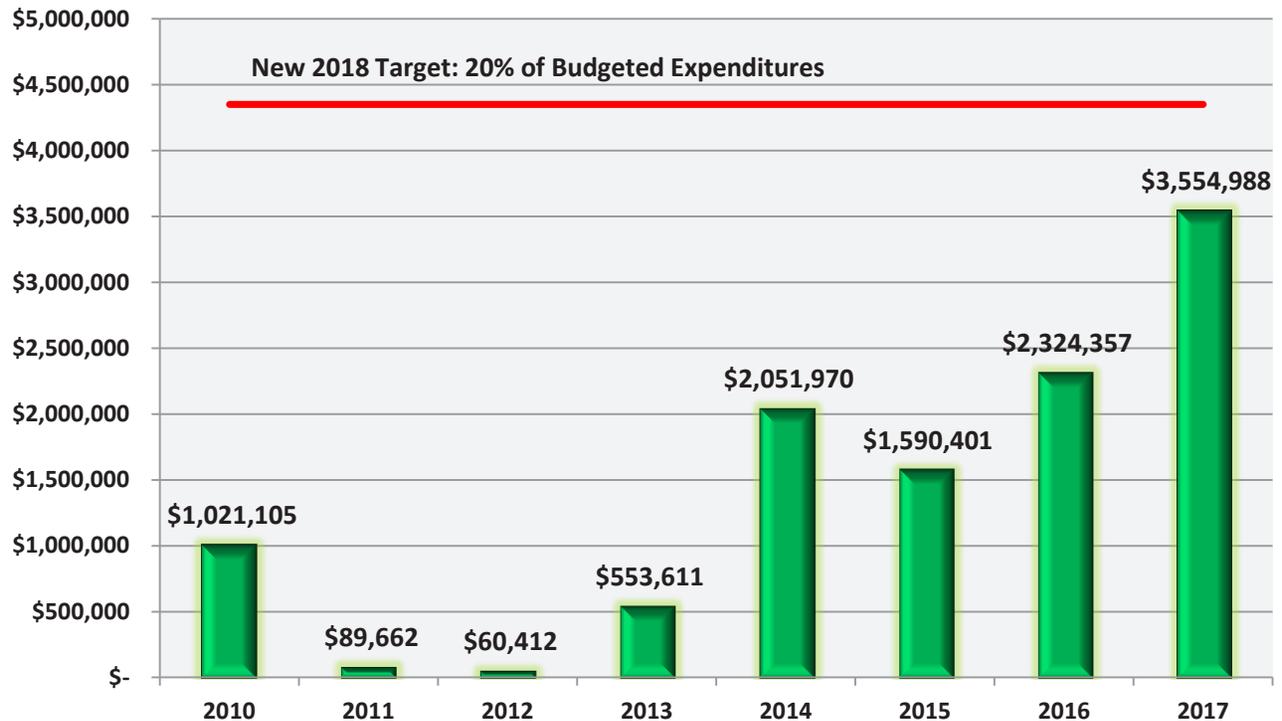
UTILITY UPGRADED BY STANDARD & POOR'S
TO INVESTMENT GRADE

CIVIL CITY UPGRADED BY S&P

MAINTAIN AND GROW OPERATING RESERVES:

*THE GENERAL FUND OPERATING RESERVE INCREASED BY
NEARLY \$2 MILLION (124%) OVER THE LAST TWO YEARS*

GENERAL FUND: 2010 - 2017 ACTUAL YEAR-END BALANCE



PUBLIC SAFETY



Proposed new police station, which will allow our police department to serve the community in the most effective, efficient, and community-oriented manner. It will also transform an area in desperate need of redevelopment.



- o Continued funding for body cameras
- o Replacement of tasers for all police officers
- o Additional new police vehicles in year two of a five-year replacement program
- o Replace two ambulances
- o Replacements of all air packs for our firefighters
- o 3% salary increase for all police officers and firefighters

QUALITY OF LIFE



UNPRECEDENTED NEARLY 45% INCREASE IN FUNDING FOR PARKS

- Major upgrades to the Sterrett Center
- Playground upgrades at Veteran's Park
- New mowers and vehicle replacement
- Additional free Seasonal Community Events - Community Safety Day, "Fall Festival", "A Lawrence Christmas"
- The Fort Ben Farmer's Market will continue beginning in June occurring each Thursday from 4:00 to 7:30 and will run through early September. Locally grown fruits and vegetables, crafts, baked goods and meats will be available!

OVER \$2 MILLION IN FUNDING FOR STREETS SINCE 2015, INCLUDING

- Additional funding for paving
- New, dedicated funding for street light repairs and replacements (\$100,000)
- New, dedicated funding for sidewalk repairs (\$100,000)
- Additional fleet upgrades to continue to provide first class snow removal
- Completion of Bicycle Pedestrian Master Plan
- Plans to dedicate up to \$1 million dollars to implementing the first stages of this important step toward improving connectivity throughout the City.



LAWRENCE UTILITIES

- Return to financial health of the water utility will allow for in excess of \$2 million in capital investments every year
 - o Continued progress on the new Richardt water treatment plant
 - o Full repayment of the loan from the sewer utility
- Capital investments in the sewer utility of over \$1.5 million including: Lift station 19 rehabilitation
- Funding for operational programs such as large meter testing; meter replacements; water hydrant, valve, and meter pit replacements; manhole repairs and replacements; sewer main repairs and replacements
- Beginning a 5-year vehicle replacement program for the utilities
- Implementation of a robust online bill pay platform for utility customers

ECONOMIC DEVELOPMENT

- New development for the corner of 59th Street and Sunnyside with new jobs
- Work force development with establishment of Trades District





LET'S KEEP IN **TOUCH**

CITY OF LAWRENCE

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