

A Citizen's Guide to the  
**State of the City**



**PAVING THE WAY**

FOR THE CITY OF LAWRENCE

Fiscal Year Ended December 31, 2018

[WWW.CITYOFLAWRENCE.ORG](http://WWW.CITYOFLAWRENCE.ORG)

# AWARD

# WINNING

# CITY



“City on a Cloud Innovation Challenge” for deploying body cameras

Oaklandon Water Tower nominated for **Water Tank of the Year**

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### FINANCIAL EXCELLENCE

- GFOA Distinguished Budget Presentation Award 2 years in a row
- CFO of the year nominee

### INNOVATIVE TECHNOLOGY

- Tyler Technologies ERP Excellence Award
- Amazon Web Services “City on a Cloud Innovation Challenge” for deploying body cameras
- Oaklandon Water Tower nominated for water tank of the year
- MIRA award competition finalist for “Rising Tech City Award”

GFOA Distinguished Budget Presentation 2 years in a row



Welcome and it is an honor to present my fourth State of the City. I hope that it has become evident that one of my personal goals throughout my four years in office was to **get as much done as possible...** and **there was a lot to be done!** My team and I constantly challenge ourselves on what we can get done... what can be our **legacy to this city.** **Moving Lawrence Forward** has truly been a rewarding and challenging task, but you may have picked up upon a subtle change in our terminology. I like to say we are now **Paving the Way** for a much **bigger and brighter future for the city.** I continue to be buoyed by the **encouragement, support and positive feedback** I receive from our citizens, business leaders, great schools, churches, civic organizations, members of our military and those who serve within local government. We cannot forget **our rich history** but we cannot continue to cling to the old and tired ways of doing the business of the city. We must become **a city with a vision, a city with big ideas** with citizens and leaders who can **pave the way** to make them a reality. I am committed to sharing this progressive vision with as many groups and individuals as I can. **Progress is hard but it is worth the effort.**

Sincerely,

**STEVE COLLIER**

Mayor, City of Lawrence

# MEET OUR TEAM



**STEVE COLLIER**

Mayor



**JASON FENWICK**

City Controller & Deputy Mayor



**DAVID HOFMANN**

Police Chief



**DINO BATALIS**

Fire Chief



**SCOTT SALSBERY**

Utilities Superintendent



**PAUL WANNER**

Utilities Director of Operation



**WILLIAM ANTHONY**

Director of Code Enforcement



**JIM HENEGHAN**

Manager of Streets & Solid Waste



**DAWNITA STEANS**

Human Resources Director



**ERIC MARTIN**

Parks & Recreation Director



**CAMERON STARNES**

Economic Development Director



**JIMMY GRIFFIN**

Public Information Officer

# CITY CLERK & COMMON COUNCIL



**KATHY WALTON**

City Clerk

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**LISA CHAVIS**

At Large (Council President)

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**TOM SHEVLOT**

District 5 (Vice-President)

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**BECKY PARKER**

At Large

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**BOB JONES**

At Large

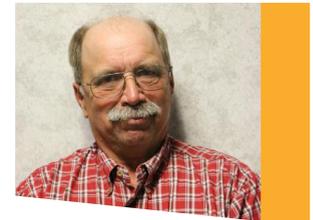
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**TYRRELL GILES**

District 1

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**RICK WELLS**

District 2

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**SHERRON FREEMAN**

District 3

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**JOE WILLIAMS**

District 4

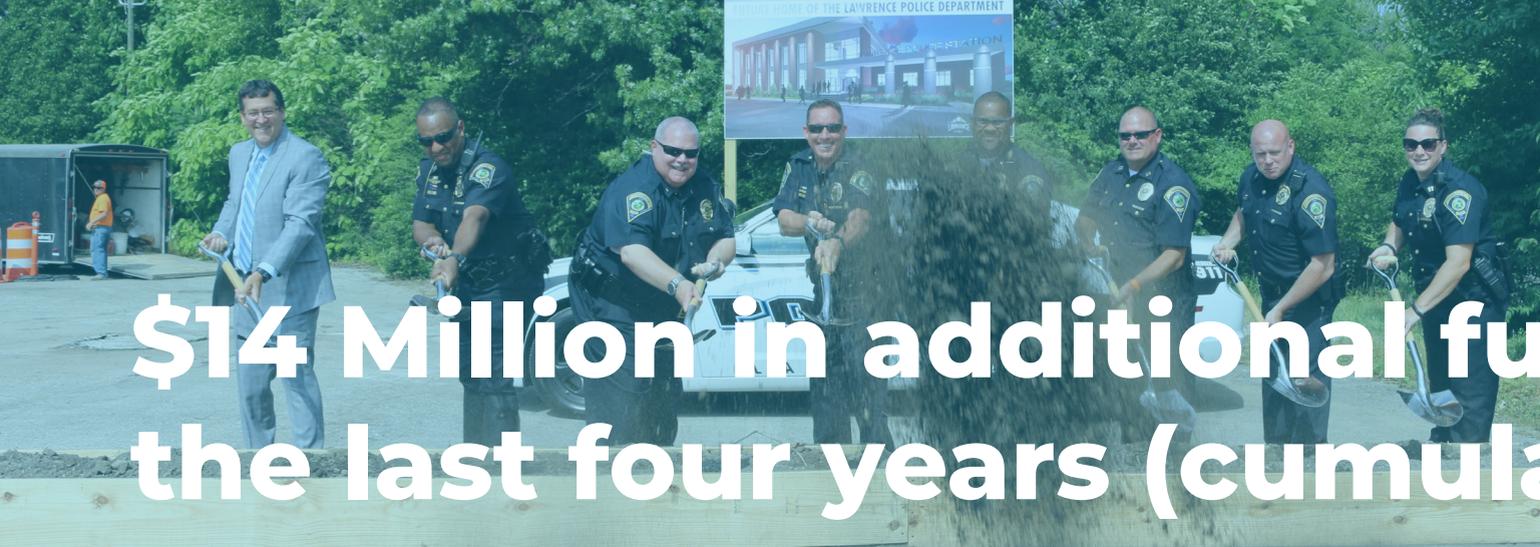
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**MATT HALL**

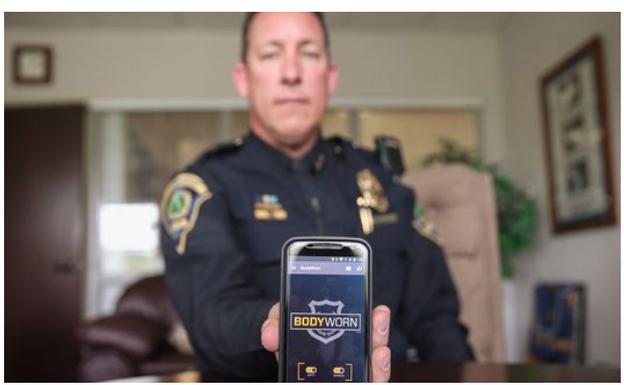
District 6

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# \$14 Million in additional funding for the last four years (cumulative)

- Anticipated grand opening of the new police headquarters in 2019
- Replacement of the entire Fire Department fleet
- Five-year replacement program for Police fleet





# nding for Public Safety in (ative increase)

- Continued funding for body cameras
- New fire equipment
- Raises for our first responders





PARK'S DEPARTMENT - NEARLY 70% INC

# Quality of Life

Lilly Endowment award of \$5.9 million for the Lawrence Cultural Campus

Major upgrades to Sterrett Center

New playground equipment at Veteran's Park and Explorer Park

Resurfacing of Harmon Way

New equipment

Additional funding for facilities improvements

**Coming Soon:**  
Online portal for facilities reservations

City of Lawrence State of the City 2019 |



Gateway to Campus



Fourth of July festival

# Connecting Arts + Culture



TO THE STATE PARK



TO OUR COMMUNITY



TO THE FORT CAMPUS

## INCREASE IN FUNDING LAST FOUR YEARS



Lagers in Lawrence Oktoberfest



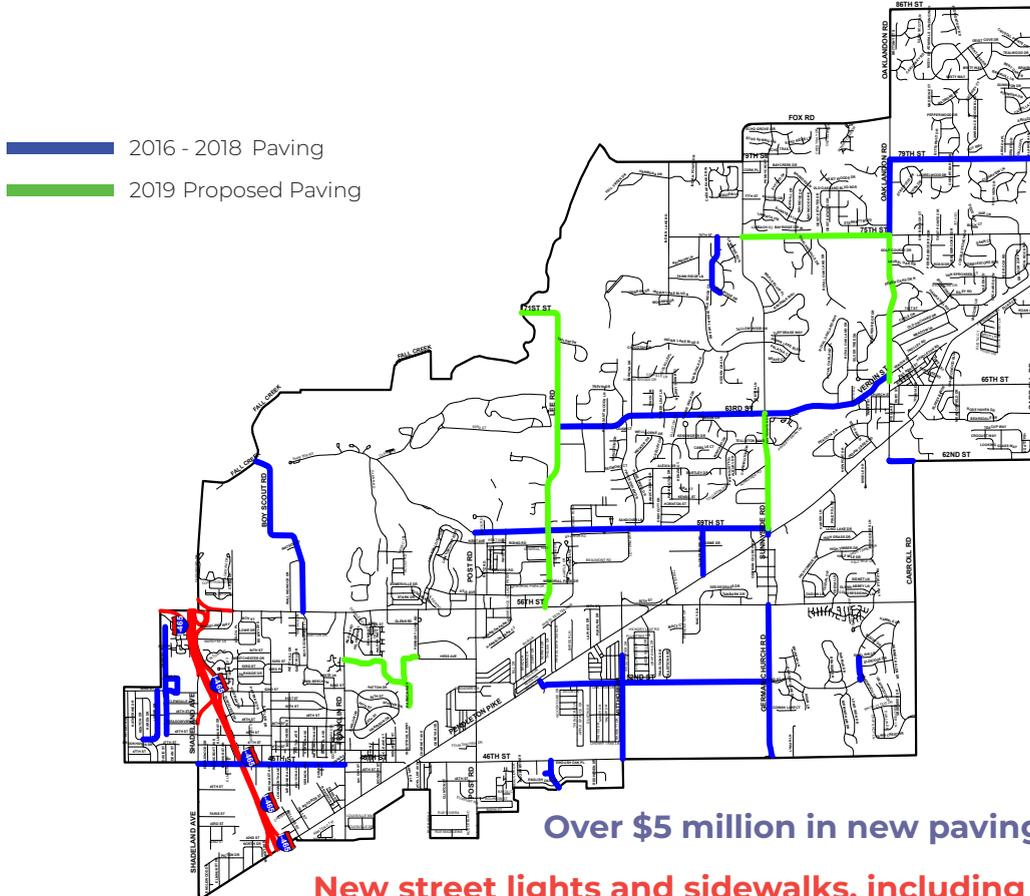
Nearly 250 market-rate apartments planned for north of Otis Avenue



City of Lawrence State of the City 2019



# \$7 million in additional Department in the last four



Over \$5 million in new paving

New street lights and sidewalks, including the 56th street sidewalk

Fleet upgrades to maintain first class snow removal

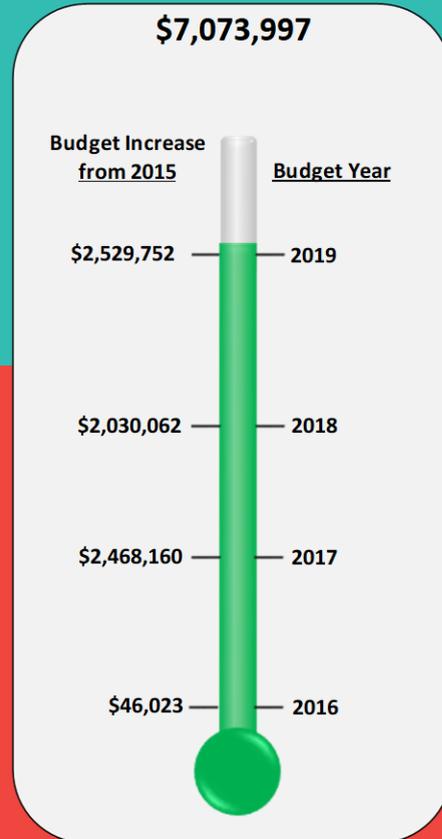
Purchased a new street sweeper in addition to our existing one

Funding for increased staffing

# Additional funding for the Street Department over the last 4 years (cumulative increase)



## Cumulative Funding Increase for Street Department





Over \$13 million in capital improvement

# NEW RICHARDT WATER TREATMENT PLANT GRAND OPENING THIS SPRING!





Before



After

## Projects in the water utility the past two years

Water main projects – 47th Street, Brookhaven, Franklin Road scheduled for this summer

Sewer capital projects, including construction of lift station 19 and sanitary sewer main and manhole projects west of Post Road

Storm water projects totaling over \$7.5 million with construction of some as early as May of 2019



# INCREASED GENERAL FUND OF 270% (OVER \$4 MILLION)

Our savings account has never been stronger – at 25% of budgeted expenditures (compared to 11.3% for the State of Indiana!)

Provides a strong safety net against unexpected emergencies

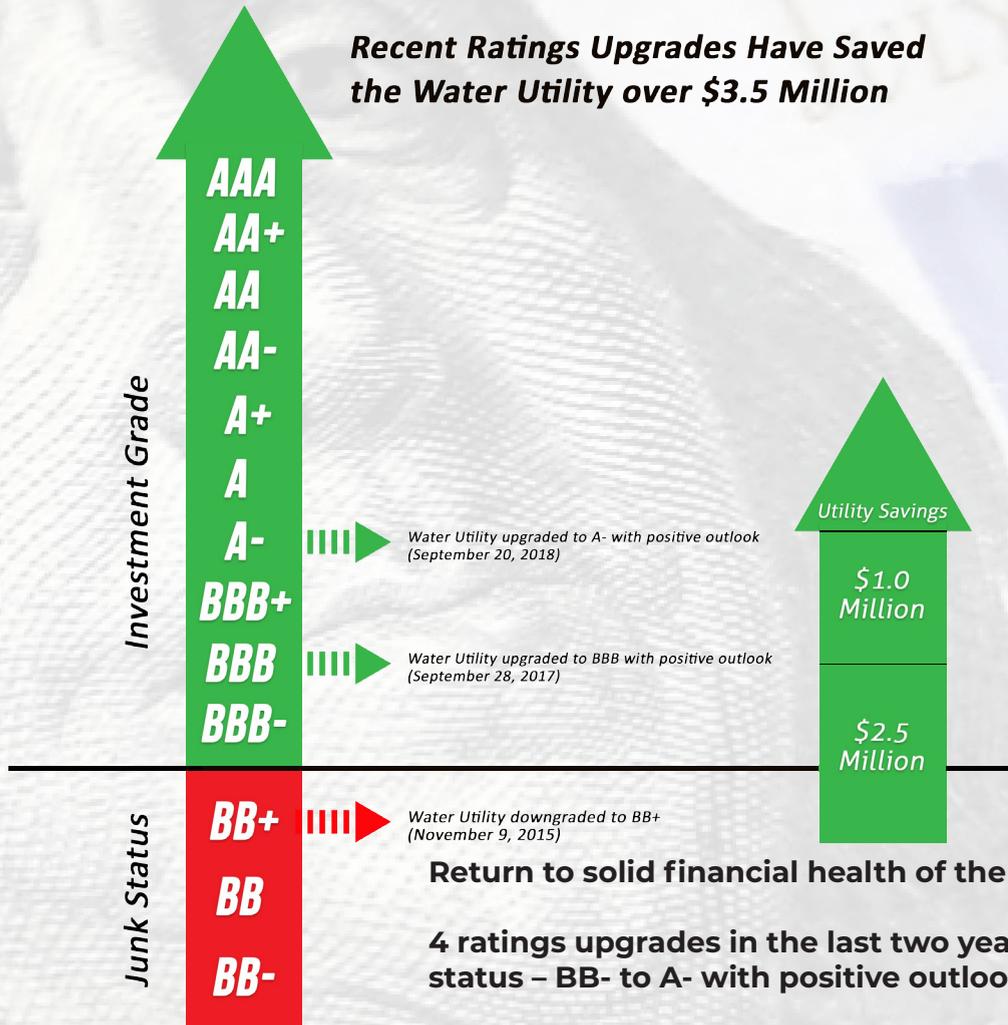
Substantial borrowing cost savings – City no longer borrows for cash flow purposes

Allows the City to aggressively invest in one-time capital investments



# OPERATING RESERVE BY NEARLY IN THE LAST FOUR YEARS

**Recent Ratings Upgrades Have Saved  
the Water Utility over \$3.5 Million**



**Return to solid financial health of the Water utility**

**4 ratings upgrades in the last two years, from junk status – BB- to A- with positive outlook**

**Upgrades have saved the utility over \$3.5 million in borrowing costs**

# PAVING THE WAY

FOR THE CITY OF LAWRENCE



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