



## Contact Us



Mayor's Office: (317) 545-6191  
Controller's Office: (317) 549-4804



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9001 E 59th Street  
Lawrence, IN 46216

A photograph of a parade in Lawrence, Indiana, is the background for the central text. It shows a large American flag being hoisted by a crane on a street. In the foreground, a man is riding a horse, and a crowd of people is visible. The text "2019 PROPOSED BUDGET CITIZEN'S GUIDE" is overlaid on the image in white, bold, sans-serif font.

2019 PROPOSED  
**BUDGET**  
CITIZEN'S GUIDE

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# PAVING THE WAY

Mayor Steven Collier  
City Controller Jason C. Fenwick





IN LOVING MEMORY OF  
**JASON STREETER**

(1974 - 2018)

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*Our hearts are full of memories,  
With pride we speak your name.  
Though life goes on without you  
It will never be the same.*



# WELCOME

It is with a great sense of pride and accomplishment that I present you the 2019 Proposed Budget for the City of Lawrence. Controller Jason Fenwick and his staff have provided you with a transparent view of the funding and the financial future for the City of Lawrence. Although revenue sources remain essentially flat for municipalities like ours, this budget continues to reflect a responsible operating balance that protects against unforeseen emergencies while it addresses formerly unfunded liabilities. By planning and saving for these purposes, we pave the way for a sound financial future for Lawrence. This budget represents a responsible and thoughtful commitment to providing essential city services to all citizens.

Limited increases in revenue for most cities across the State of Indiana are compounded by increasing costs at nearly every level of local government. The 2019 budget reflects our continued focus on improving public safety, providing necessary services, and continuing to improve our roads, while also encouraging economic growth. We've also addressed the high quality of work provided by our city employees and the continued expectation they will deliver these services despite ever increasing challenges. Further development of standard practices and procedures for city-wide

departments support the valuable contributions of our employees.

As a leading city in Central Indiana, Lawrence is paving the way for growth and success for its businesses and residents alike. Celebrating and embracing our diversity creates an environment for quality economic and cultural growth. As we continue to be vigilant managers of the city's finances, we remain steadfastly committed to achieving progressive goals with a strong, highly qualified administrative staff and a Common Council that is committed to the task of serving the City of Lawrence.

Should you have any questions, please feel free to contact my office at (317) 545-6191 or the City Controller's Office at (317) 549-4804.

Sincerely,

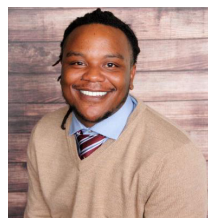


Steve Collier  
Mayor, City of Lawrence





We'd like to introduce you to some of the people who are  
**PAVING THE WAY FOR THE CITY OF LAWRENCE**



**STEVE COLLIER**  
 Mayor  
[scollier@cityoflawrence.org](mailto:scollier@cityoflawrence.org)

**JASON FENWICK**  
 Controller/Deputy Mayor  
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**DAVID JOHNSON**  
 Corporation Counsel  
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**SCOTT SALSBERY**  
 Utilities Superintendent  
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**DAVID HOFMANN**  
 Police Chief  
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**DINO BATALIS**  
 Fire Chief  
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**JIM HENEGHAN**  
 Manager of Streets & Solid Waste  
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**DAWNITA STEANS**  
 Human Resources Director  
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**ERIC MARTIN**  
 Parks & Recreation Director  
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**CAM STARNES**  
 Economic Development Director  
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**JIMMY GRIFFIN**  
 Public Information Officer  
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**KATHY WALTON**  
 City Clerk  
[kw Walton@cityoflawrence.org](mailto:kw Walton@cityoflawrence.org)

# A LOOK AT OUR **COMMON COUNCIL**



**LISA CHAVIS**

At-Large (Council President)  
lchavis@cityoflawrence.org



**ELIZABETH WHEELER**

District 6 (Council Vice-President)  
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**BECKY PARKER**

At-Large  
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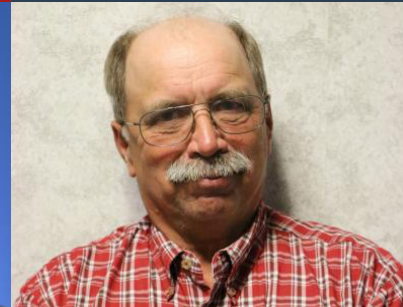
**BOB JONES**

At-Large  
bjones@cityoflawrence.org



**TYRRELL GILES**

District 1  
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**RICK WELLS**

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**SHERRON FREEMAN**

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District 4  
jwilliams@cityoflawrence.org

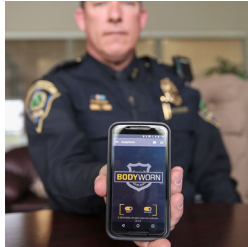


**TOM SHEVLOT**

District 5  
tshvlot@cityoflawrence.org



# WE'RE COMMITTED TO **PUBLIC SAFETY**



*Proposed spending on Public Safety in 2019 is \$24.5 million,*

## **A 27% INCREASE SINCE 2016**

### **Priorities Include:**

- Funding for the purchase of new police vehicles, continuing with a 5-year fleet replacement program
- A 3% salary increase for all police officers and firefighters
- Continues funding for body cameras and replacement of tasers
- Purchase of new technology for enhanced search and rescue and enhanced law enforcement efforts
- Continued emphasis on funding for police officer training - over 200% increase in funding for training since 2016
- Anticipated delivery of a new engine for Station 36







Funding for new play-ground equipment at Explorer Park



Additional improvements to the Sterrett Center

# PARKS DEPARTMENT

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*Paving the way with quality of life initiatives for the Park Department, funding which has increased \$1.6 million since 2016*



Funding for resurfacing Harmon Way at Community Park



Funding for the preparation of a Parks Master Plan



New mowers



Funding for additional facilities improvements

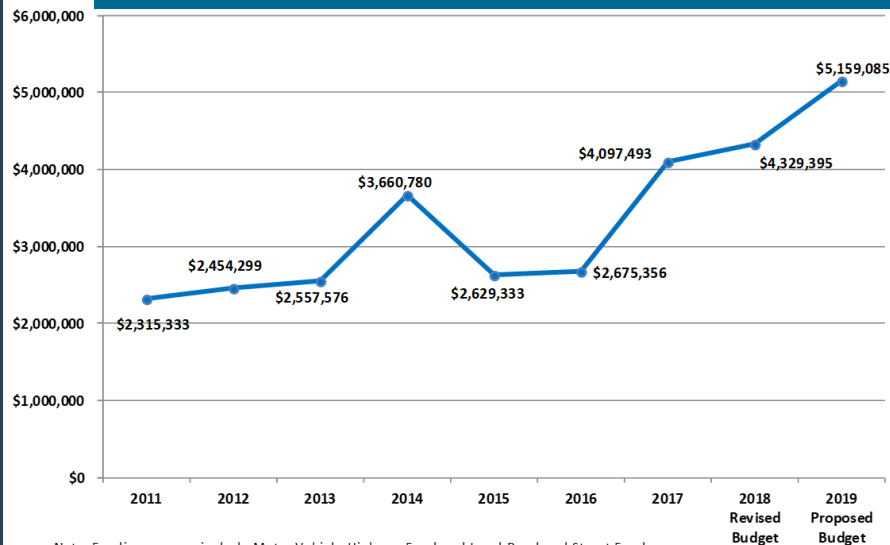


# UNPRECEDENTED COMMITMENT TO OUR STREET DEPARTMENT

TOTAL FUNDING HAS NEARLY DOUBLED SINCE 2016

## STREET DEPARTMENT

2011-2017 Actual; 2018 Revised Budget; 2019 Proposed Budget



## Our 2019 budget proposal includes:

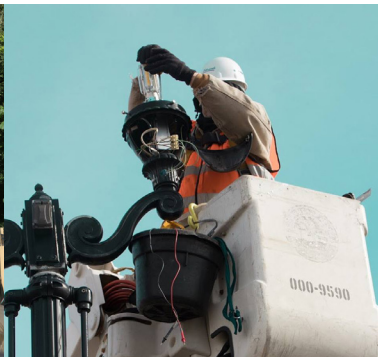
Additional funding for paving - over \$5 million dedicated since 2016

100% increase in funding for sidewalk repairs

Additional funding for street light repairs - over \$250,000 in the last two years

Additional fleet and equipment upgrades

Funding to increase staffing







## CONTINUED EMPHASIS ON QUALITY ECONOMIC DEVELOPMENT



### MEYER'S PLASTIC

Meyer's Plastic will be opening in 2019 at the corner of 59th St. and Sunnyside, transforming a property in need of development and creating approximately 70 new jobs in Lawrence

### TRADES DISTRICT

Our continuing developing Trades District will accommodate a variety of companies and industries





# GENERAL FUND

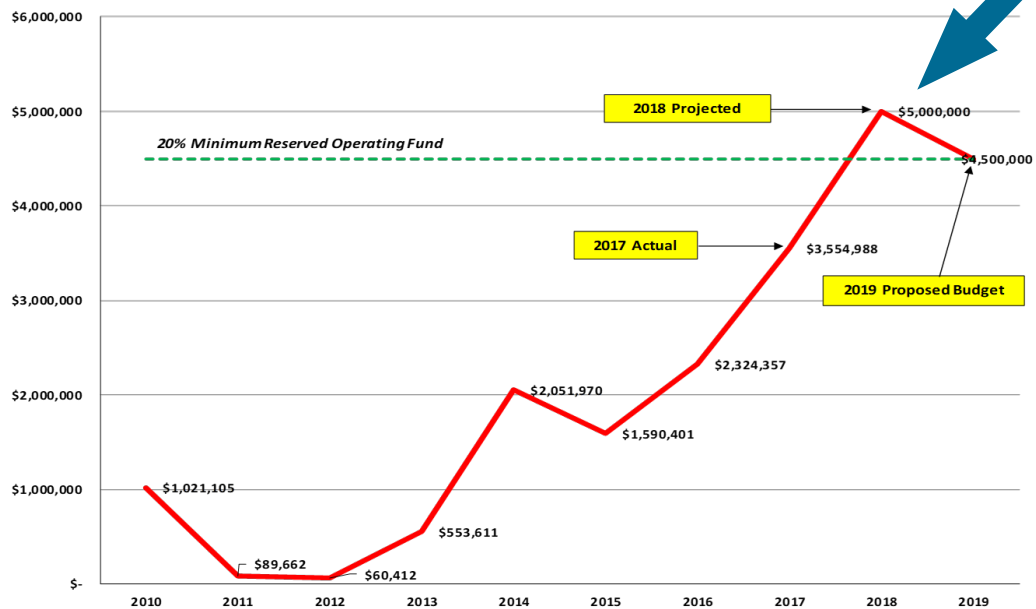
We're on track to maintaining our 20% Operating Reserve

*We are paving the way for the long-term financial stability of the City with a fiscally responsible budget. Our 2019 Proposed Budget is a balanced budget. We will also achieve an important milestone in 2019. The Operating Reserve is projected to hit 20% of budgeted expenditures at the end of 2018, and maintained at 20% with the 2019 Proposed Budget. By way of comparison, the State of Indiana's operating reserve is 11.3% of expenditures.*

The General Fund provides funding that is vital to the operation of the City. Nearly 76% of the funding proposed for 2019 is for Public Safety purposes: Police Department, Fire Department, and Emergency Communications. Collection of trash, Parks and Recreation, and issuing of permits and code enforcement represent other major uses of funds. The total requested General Fund budget for 2019, including one-time capital investments, is \$23,099,531.

Unreserved funds above 20% can be released for one-time capital investments. We plan to release nearly \$500,000 in unreserved funds for one-time capital investments, including \$100,000 which will be available to the Common Council for a project of their determination

City of Lawrence General Fund  
**OPERATING BALANCE**  
2010-2017 Actual; 2018-2019 Projected



**Note:** 2010 - 2017 actual reported operating balance (including audit adjustments)

# MAYOR STEVE COLLIER

PAVING THE WAY FOR THE CITY OF LAWRENCE



## 2019 PROPOSED BUDGET

We hope that you found this guide useful. We also hope to continually improve this guide and look forward to your participation in doing so.