



2026 PROPOSED BUDGET

Date of Issue September 30, 2025

Mayor Deborah Whitfield

Controller Terri Falker





2026 Budget Schedules – Schedule of Significant Notes & Assumptions

Notes

- (1) All values and assumptions were provided by, or determined by, the City.
- (2) Cash balances are estimated and a function of both 2025 and 2026 revenues and expenditures. The figures represent estimates only and are subject to, and likely to, vary from actual results.
- (3) 2025 and 2026 revenue estimates are based off guidance from the State and estimates provided by the City through September 2025. The figures represent estimates only and are subject to, and likely to, vary from actual results.
- (4) 2025 and 2026 expenditure estimates were provided by the City through September 2025. The figures represent estimates only and are subject to, and likely to, vary from actual results.

Revenue Assumptions

- (1) Assumes all budgeted / proposed appropriations are fully expended in their respective year.
- (2) 2025 Revenues include the following adjustments determined by the City through September 2025: (i) revisions to adopted revenues estimates, and (ii) correcting entries.
- (3) 2026 property tax estimates assumes (i) circuit breaker credit losses of 20% to non-debt levies, and (ii) \$716,000 in additional credits, as estimated by DLGF, stemming from new Supplemental Homestead Credit created by SEA 01.
- (4) 2026 standard local income tax distribution estimates provided by Marion County. Also assumes \$400,000 in both Certified Shares and Public Safety local income tax supplemental distributions.
- (5) 2026 state miscellaneous revenues assume (i) vehicle/air excise equal to 95% of 2025 and (ii) CVET and FIT revenues fully allocated to General Fund.
- (6) 2026 Municipal Wheel and Surtax estimates based on 2024 vehicle registration data provided by Indiana BMV and is assumed constant.

Expenditure Assumptions

- (1) Assumes all budgeted / proposed appropriations are fully expended in their respective year.
- (2) 2025 Expenditures include mid-year appropriation changes through approximately June 30, 2025.
- (3) 2025 Expenditures assume all encumbrances forwarded into 2025 from prior years are expended in 2025.
- (4) 2025 Expenditures include the following adjustments determined by the City through September 2025: (i) anticipated necessary additional appropriations through December 31, 2025, (ii) anticipated appropriation reductions through December 31, 2025, and (iii) correcting entries.
- (5) 2025 and 2026 debt service payments reviewed and provided by the City.
- (6) 2026 Internal Service Fee allocations provided by City based on prior year allocations.
- (7) Beginning 2026, public safety local income tax revenues available to support Fire and Police personnel expenses will do so via the '411.001 - Salary Regular' accounts only, rather than splitting funds across all personnel expense accounts. Total funding will remain consistent. Available funds were allocated 60% to Fire and 40% to Police, as provided by the City based on prior year allocations.

Disclaimer

In assisting with the preparation of the 2026 Budget Schedules (the 'Schedules'), Crowe has relied on data and information provided by the City and its departments, along with data provided by the State. We have not conducted an audit, review, or compilation of any financial or supplemental data used in the accompanying exhibits. Certain projections included in this Plan are based on assumptions about future conditions that may differ materially from actual results. Crowe has no responsibility to update the Schedules for changes in events or circumstances occurring after the date of its issuance.

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised). All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

FUND SUMMARY



2026
PROPOSED
BUDGET

**Lawrence 2026 Budget
(Advertised)**

Fund Summary														
Performance by Fund and Category	2025 Beginning Balance	2025 Revenue Estimate	2025 Expenditure Estimate	2025 Ending Balance	2025 Reserve (%)	2025 Surplus (Deficit) (\$)	2025 Surplus (Deficit) (%)	2026 Beginning Balance	2026 Revenue	2026 Expenditure	2026 Ending Balance	2026 Reserve (%)	2026 Surplus (Deficit) (\$)	2026 Surplus (Deficit) (%)
01a - Operating	16,235,612	35,335,426	42,364,590	9,206,447	22%	(7,029,164)	-17%	9,206,447	36,811,890	40,769,296	5,249,042	13%	(3,957,406)	-10%
101 - General Fund	9,539,364	27,740,848	28,946,294	8,333,918	29%	(1,205,446)	-4%	8,333,918	29,219,167	32,573,873	4,979,212	15%	(3,354,706)	-10%
176 - Covid-19 ARPA	5,002,721	-	5,422,265	(419,544)	-8%	(5,422,265)	-100%	(419,544)	-	-	(419,544)	0%	-	-
224 - PS LIT Fund	1,388,977	4,627,360	5,613,619	402,718	7%	(986,259)	-18%	402,718	5,076,060	5,266,695	212,083	4%	(190,635)	-4%
625 - EMS Fund	304,549	2,967,218	2,382,412	889,355	37%	584,806	25%	889,355	2,516,663	2,928,728	477,290	16%	(412,065)	-14%
01b - Internal Services	(78,503)	5,106,417	4,885,371	142,543	3%	221,046	5%	142,543	4,638,748	4,637,720	143,571	3%	1,028	0%
701 - Administrative Services	(486,201)	3,020,000	2,483,728	50,071	2%	536,272	22%	50,071	2,480,551	2,480,114	50,508	2%	437	0%
702 - Technology Services	199,629	1,626,000	1,775,600	50,029	3%	(149,600)	-8%	50,029	1,531,004	1,530,737	50,296	3%	267	0%
703 - Garage	208,068	460,417	626,043	42,442	7%	(165,626)	-26%	42,442	627,193	626,869	42,766	7%	324	0%
01c - Special Revenue	352,552	245,833	256,880	341,505	133%	(11,047)	-4%	341,505	222,613	262,231	301,887	115%	(39,618)	-15%
211 - Parks N/R Fund	260,194	139,079	147,380	251,893	171%	(8,301)	-6%	251,893	164,000	162,231	253,662	156%	1,769	1%
233 - Law Enforcement Cont. Ed.	92,358	106,754	109,500	89,612	82%	(2,746)	-3%	89,612	58,613	100,000	48,225	48%	(41,387)	-41%
01d - Capital	6,337,505	5,000,709	5,409,488	5,928,726	110%	(408,779)	-8%	5,928,726	6,064,159	5,831,277	6,161,608	106%	232,882	4%
201 - MVH Fund	4,224,822	3,037,353	3,378,488	3,883,687	115%	(341,135)	-10%	3,883,687	2,999,994	3,852,277	3,031,404	79%	(852,283)	-22%
202 - LRS Fund	1,592,024	934,245	1,239,000	1,287,269	104%	(304,755)	-25%	1,287,269	904,950	854,000	1,338,219	157%	50,950	6%
205 - Wheel Tax Fund	-	-	-	-	0%	-	-	-	43,880	-	43,880	0%	43,880	-
206 - Motor Vehicle Surtax Fund	-	-	-	-	0%	-	-	-	1,087,525	-	1,087,525	0%	1,087,525	-
424 - CCD Fund	520,659	1,029,111	792,000	757,770	96%	237,111	30%	757,770	1,027,810	1,125,000	660,580	59%	(97,190)	-9%
03a - Debt Service	875,683	3,271,930	3,079,000	1,068,613	35%	192,930	6%	1,068,613	2,050,852	2,709,547	409,917	15%	(658,695)	-24%
326 - 2022 MBC Fire Bonds D/S Fund	697,345	886,526	809,000	774,871	96%	77,526	10%	774,871	162,766	814,000	123,638	15%	(651,234)	-80%
327 - 2020 MBC Police Bonds D/S Fund	178,337	902,432	910,000	170,769	19%	(7,568)	-1%	170,769	876,902	910,000	137,671	15%	(33,098)	-4%
332 - 2024 GO Bonds D/S Fund	-	1,482,972	1,360,000	122,972	9%	122,972	9%	122,972	1,011,184	985,547	148,609	15%	25,637	3%
03b - Debt Proceeds	4,568,048	118,049	1,352,875	3,333,222	246%	(1,234,826)	-91%	3,333,222	-	-	3,333,222	0%	-	-
330 - MBC Bonds Proceeds Fund	1,133,057	118,049	3,000	1,248,106	41604%	115,049	3835%	1,248,106	-	-	1,248,106	0%	-	-
331 - 2024 GO Bond Proceeds Fund	3,434,991	-	1,349,875	2,085,116	154%	(1,349,875)	-100%	2,085,116	-	-	2,085,116	0%	-	-
04 - Enterprise	3,020,753	2,259,901	2,249,638	3,031,016	135%	10,263	0%	3,031,016	2,250,000	2,249,638	3,031,378	135%	362	0%
630 - Stormwater Fund	3,020,753	2,259,901	2,249,638	3,031,016	135%	10,263	0%	3,031,016	2,250,000	2,249,638	3,031,378	135%	362	0%
05 - Fiduciary	147,893	365,038	437,750	75,181	17%	(72,712)	-17%	75,181	380,000	437,750	17,431	4%	(57,750)	-13%
802 - Police Pension Fund	147,893	365,038	437,750	75,181	17%	(72,712)	-17%	75,181	380,000	437,750	17,431	4%	(57,750)	-13%
Grand Total	31,459,541	51,703,303	60,035,592	23,127,252	39%	(8,332,289)	-14%	23,127,252	52,418,262	56,897,459	18,648,055	33%	(4,479,197)	-8%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

SPENDING BY CATEGORY SUMMARY



2026
**PROPOSED
BUDGET**

Summary of Spending by Category							
Category and Subcategory	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
410 - Personal services	24,337,009	23,959,686	25,006,001	30,134,437	30,294,033	159,596	1%
411 - Salaries and Wages	16,087,245	16,204,610	16,943,675	20,686,297	20,725,715	39,418	0%
412 - Overtime	993,182	1,275,204	1,180,599	732,464	642,330	(90,134)	-12%
413 - Employee Benefits	7,256,582	6,479,872	6,881,727	8,715,676	8,925,988	210,312	2%
420 - Supplies	2,000,569	2,199,043	2,755,305	2,425,326	2,505,397	80,071	3%
421 - Office Supplies	23,386	30,089	31,549	40,687	46,619	5,932	15%
422 - Operating Supplies	1,117,335	1,106,257	1,440,482	1,307,529	1,374,822	67,293	5%
423 - Repair and Maintenance Supplies	743,244	924,676	943,187	825,943	838,945	13,002	2%
429 - Other Supplies	116,604	138,021	340,087	251,167	245,011	(6,156)	-2%
430 - Other Services and Charges	23,132,004	26,833,780	22,354,612	24,660,954	23,413,529	(1,247,425)	-6%
431 - Professional Services	4,551,855	4,998,321	4,173,577	3,321,091	4,284,000	962,909	29%
432 - Communication and Transportation	253,764	274,138	352,162	633,942	397,752	(236,190)	-37%
433 - Printing and Advertising	108,018	88,809	100,129	153,143	113,374	(39,769)	-26%
434 - Insurance	1,213,963	1,263,357	1,563,490	3,485,376	3,244,993	(240,383)	-8%
435 - Utility Services	659,866	701,109	668,250	760,174	684,700	(75,474)	-10%
436 - Repairs and Maintenance	3,112,092	4,432,668	3,362,251	3,684,994	2,875,729	(809,265)	-22%
437 - Rentals	72,548	67,268	87,592	114,788	116,538	1,750	2%
438 - Debt Service	3,139,543	4,724,797	3,636,872	5,072,994	4,654,297	(418,697)	-11%
439 - Other Services and Charges	10,020,355	10,283,313	8,410,289	7,434,452	7,042,146	(392,306)	-6%
440 - Capital Outlay	683,382	935,664	3,595,283	2,814,875	684,500	(2,130,375)	-76%
441 - Land	-	-	-	510,875	-	(510,875)	-100%
443 - Buildings	-	27,595	-	-	-	-	0%
444 - Improvements Other Than Building	90,468	83,390	235,902	222,000	157,000	(65,000)	-29%
445 - Machinery and Equipment	592,914	824,679	3,359,381	2,082,000	527,500	(1,554,500)	-75%
450 - Other Financing Uses	1,000,000	-	200,000	-	-	-	0%
452 - Interfund Operating Transfers	1,000,000	-	200,000	-	-	-	0%
Grand Total	51,152,964	53,928,173	53,911,201	60,035,592	56,897,459	(3,138,133)	-5%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

SPENDING BY DEPARTMENT SUMMARY



2026
**PROPOSED
BUDGET**

Summary of Spending by Department							
Department & Category	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimates	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
Clerk	109,806	108,005	118,501	121,046	123,494	2,448	2%
410 - Personal services	94,691	94,691	100,019	105,521	103,065	(2,456)	-2%
420 - Supplies	538	482	1,648	1,519	1,519	-	0%
430 - Other Services and Charges	14,577	12,832	16,834	14,006	18,910	4,904	36%
Communications	945,262	1,002,606	1,070,775	1,539,227	1,230,242	(308,985)	-20%
410 - Personal services	853,964	898,467	909,161	1,392,800	1,068,047	(324,753)	-23%
420 - Supplies	3,581	4,599	5,859	12,800	14,600	1,800	14%
430 - Other Services and Charges	87,717	99,540	155,755	125,627	147,595	21,968	18%
440 - Capital Outlay	-	-	-	8,000	-	(8,000)	-100%
Controller	3,034,262	1,828,293	1,673,565	4,494,609	1,758,833	(2,735,776)	-66%
410 - Personal services	1,603,837	773,962	633,843	610,902	552,083	(58,819)	-10%
420 - Supplies	14,071	10,135	12,585	15,500	15,500	-	0%
430 - Other Services and Charges	1,397,615	1,039,197	1,024,187	3,863,207	1,191,250	(2,671,957)	-77%
440 - Capital Outlay	18,739	4,999	2,950	5,000	-	(5,000)	-100%
Council	341,660	609,682	340,082	318,846	354,417	35,571	11%
410 - Personal services	178,429	178,429	175,771	183,766	177,830	(5,936)	-3%
430 - Other Services and Charges	149,743	428,253	161,311	135,080	176,587	41,507	31%
440 - Capital Outlay	13,488	3,000	3,000	-	-	-	0%
Counsel	329,279	404,492	383,743	408,719	406,625	(2,094)	-1%
410 - Personal services	131,330	139,802	111,945	121,219	119,125	(2,094)	-2%
420 - Supplies	-	-	-	1,000	1,000	-	0%
430 - Other Services and Charges	197,949	264,690	271,798	286,500	286,500	-	0%
DPW	4,650,736	5,799,716	4,331,996	3,241,549	3,282,424	40,875	1%
410 - Personal services	352,978	341,301	250,528	640,511	602,481	(38,030)	-6%
420 - Supplies	17,848	13,412	32,263	30,750	30,750	-	0%
430 - Other Services and Charges	4,274,216	5,440,801	3,989,509	2,510,288	2,589,193	78,905	3%
440 - Capital Outlay	5,694	4,202	59,696	60,000	60,000	-	0%
EDC	72,078	-	-	-	-	-	0%
410 - Personal services	66,009	-	-	-	-	-	0%
430 - Other Services and Charges	6,069	-	-	-	-	-	0%
Fire	14,602,111	15,335,546	17,390,860	17,742,192	17,300,430	(441,762)	-3%
410 - Personal services	11,446,783	11,975,978	12,491,292	13,564,269	13,684,389	120,120	1%
420 - Supplies	522,627	486,246	868,557	661,298	616,553	(44,745)	-7%
430 - Other Services and Charges	2,541,575	2,725,934	3,480,109	1,714,625	2,774,488	1,059,863	67%
440 - Capital Outlay	91,126	147,388	550,902	1,802,000	225,000	(1,577,000)	-88%
Garage	530,656	673,792	628,033	626,043	626,869	826	0%
410 - Personal services	221,099	230,919	256,819	288,230	283,919	(4,311)	-1%
420 - Supplies	214,553	236,415	244,916	250,264	254,050	3,786	2%
430 - Other Services and Charges	95,004	206,458	126,298	87,549	88,900	1,351	2%
HR	-	223,099	270,304	307,665	314,656	6,991	2%
410 - Personal services	-	223,099	229,184	241,826	237,406	(4,420)	-2%
420 - Supplies	-	-	12,583	11,520	8,000	(3,520)	-31%
430 - Other Services and Charges	-	-	28,537	54,319	69,250	14,931	27%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Summary of Spending by Department							
Department & Category	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimates	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
IT	1,358,480	1,456,429	1,555,976	1,775,600	1,530,737	(244,863)	-14%
410 - Personal services	6,708	414	-	-	-	-	0%
420 - Supplies	11,621	12,453	1,326	12,500	5,000	(7,500)	-60%
430 - Other Services and Charges	1,248,683	1,363,919	1,358,358	1,613,100	1,394,237	(218,863)	-14%
440 - Capital Outlay	91,468	79,643	196,292	150,000	131,500	(18,500)	-12%
Mayor's Office	503,924	506,153	701,641	1,354,700	1,041,690	(313,010)	-23%
410 - Personal services	262,271	334,028	468,871	968,798	703,523	(265,275)	-27%
420 - Supplies	2,866	1,909	2,859	8,325	6,975	(1,350)	-16%
430 - Other Services and Charges	238,787	170,216	229,911	377,577	325,192	(52,385)	-14%
440 - Capital Outlay	-	-	-	-	6,000	6,000	0%
Non-Departmental	7,824,643	8,182,315	3,533,297	6,900,625	5,126,297	(1,774,328)	-30%
410 - Personal services	42,290	43,548	43,775	437,750	437,750	-	0%
420 - Supplies	-	25,314	24,277	-	-	-	0%
430 - Other Services and Charges	6,568,331	7,813,146	2,849,786	5,678,000	4,438,547	(1,239,453)	-26%
440 - Capital Outlay	214,022	300,307	415,459	784,875	250,000	(534,875)	-68%
450 - Other Financing Uses	1,000,000	-	200,000	-	-	-	0%
Parks	1,987,520	1,886,972	2,274,504	1,787,634	2,093,617	305,983	17%
410 - Personal services	785,620	754,756	777,025	924,635	974,307	49,672	5%
420 - Supplies	127,473	140,255	178,362	244,150	275,750	31,600	13%
430 - Other Services and Charges	972,484	850,297	1,011,747	613,849	831,560	217,711	37%
440 - Capital Outlay	101,943	141,664	307,370	5,000	12,000	7,000	140%
Police	9,772,989	9,749,343	13,194,405	13,508,649	15,354,851	1,846,202	14%
410 - Personal services	7,420,482	7,169,254	7,830,984	9,840,302	10,551,911	711,609	7%
420 - Supplies	447,136	579,088	716,986	630,500	730,500	100,000	16%
430 - Other Services and Charges	1,892,371	1,898,599	2,586,821	3,037,847	4,072,440	1,034,593	42%
440 - Capital Outlay	13,000	102,402	2,059,614	-	-	-	0%
Sanitation	2,087,374	2,246,520	2,824,021	2,530,000	2,500,000	(30,000)	-1%
430 - Other Services and Charges	2,087,374	2,246,520	2,824,021	2,530,000	2,500,000	(30,000)	-1%
Street	3,002,184	3,915,210	3,619,498	3,378,488	3,852,277	473,789	14%
410 - Personal services	870,518	801,038	726,784	813,908	798,197	(15,711)	-2%
420 - Supplies	638,255	688,735	653,084	545,200	545,200	-	0%
430 - Other Services and Charges	1,359,509	2,273,378	2,239,630	2,019,380	2,508,880	489,500	25%
440 - Capital Outlay	133,902	152,059	-	-	-	-	0%
Grand Total	51,152,964	53,928,173	53,911,201	60,035,592	56,897,459	(3,138,133)	-5%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

SPENDING BY DEPARTMENT SUMMARY (% OF TOTAL)



2026
**PROPOSED
BUDGET**

Summary of Spending by Department (% of Total)					
Share of Spending	2022	2023	2024	2025	2026
Fire	28.5%	28.4%	32.3%	29.6%	30.4%
Police	19.1%	18.1%	24.5%	22.5%	27.0%
Non-Departmental	15.3%	15.2%	6.6%	11.5%	9.0%
Street	5.9%	7.3%	6.7%	5.6%	6.8%
DPW	9.1%	10.8%	8.0%	5.4%	5.8%
Sanitation	4.1%	4.2%	5.2%	4.2%	4.4%
Parks	3.9%	3.5%	4.2%	3.0%	3.7%
Controller	5.9%	3.4%	3.1%	7.5%	3.1%
IT	2.7%	2.7%	2.9%	3.0%	2.7%
Communications	1.8%	1.9%	2.0%	2.6%	2.2%
Mayor's Office	1.0%	0.9%	1.3%	2.3%	1.8%
Garage	1.0%	1.2%	1.2%	1.0%	1.1%
Counsel	0.6%	0.8%	0.7%	0.7%	0.7%
Council	0.7%	1.1%	0.6%	0.5%	0.6%
HR	0.0%	0.4%	0.5%	0.5%	0.6%
Clerk	0.2%	0.2%	0.2%	0.2%	0.2%
EDC	0.1%	0.0%	0.0%	0.0%	0.0%
Grand Total	100.0%	100.0%	100.0%	100.0%	100.0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).
All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.
See "Schedule of Significant Assumptions".

REVENUES BY CATEGORY SUMMARY



2026
PROPOSED
BUDGET

Summary of Revenues by Category							
Category and Subcategory	2022 Revenue	2023 Revenue	2024 Revenue	2025 Revenue Estimate	2026 Revenue Estimate	2025-26 Change (\$)	2025-26 Change (%)
310 - Taxes	11,307,217	12,517,930	14,066,234	15,442,825	13,877,632	(1,565,193)	-10%
311 - Taxes	11,307,217	12,517,930	14,066,234	15,442,825	13,877,632	(1,565,193)	-10%
320 - Licenses and permits	395,870	394,635	398,416	477,022	391,544	(85,478)	-18%
321 - Business Licenses and Permits	5,412	15,446	3,599	4,701	8,152	3,451	73%
322 - Nonbusiness Licenses and Permits	390,458	379,189	394,817	472,321	383,392	(88,929)	-19%
330 - Intergovernmental	13,552,057	14,456,893	15,874,417	16,507,136	18,076,207	1,569,072	10%
335 - State Shared Revenues	9,844,485	10,372,443	11,337,766	11,714,617	12,832,664	1,118,048	10%
338 - Local Government Shared Revenues	3,707,572	4,084,450	4,536,651	4,792,519	5,243,543	451,024	9%
339 - Local Government Payments	-	-	-	-	-	-	0%
340 - Charges for services	10,750,088	10,903,363	11,021,666	12,519,627	14,064,566	1,544,939	12%
341 - General Government	2,032,370	2,026,852	2,111,112	2,278,043	2,278,627	584	0%
342 - Public Safety	120,892	127,731	93,328	144,734	138,833	(5,901)	-4%
344 - Sanitation	2,300,807	2,317,053	2,468,519	2,817,827	3,271,826	453,999	16%
345 - Health	2,299,284	2,173,787	2,515,128	2,920,218	2,500,000	(420,218)	-14%
347 - Park Receipts	143,039	162,898	159,354	140,869	165,804	24,935	18%
349 - Other	3,853,696	4,095,042	3,674,225	4,217,936	5,709,476	1,491,540	35%
350 - Fines, forfeitures, and fees	159,116	262,520	200,345	167,918	232,502	64,584	38%
351 - Fines	159,116	262,520	200,345	167,918	232,502	64,584	38%
360 - Miscellaneous	491,087	1,206,505	1,388,869	1,251,490	1,032,539	(218,951)	-17%
361 - Interest on Investments	54,587	836,665	1,091,857	988,435	661,036	(327,399)	-33%
364 - Franchise Fees	436,344	372,023	306,143	264,845	371,503	106,658	40%
368 - Sales Tax	156	(2,183)	(9,131)	(1,790)	-	1,790	-100%
390 - Other financing sources	16,053,834	3,975,763	8,117,043	5,337,285	4,743,272	(594,013)	-11%
391 - Interfund Transfers In	-	19,149	-	-	-	-	0%
392 - Proceeds of Capital Asset Dispos	203,098	70,778	180,447	39,190	131,767	92,577	236%
393 - Proceeds from Long-Term Debt	11,826,897	-	3,827,175	-	-	-	0%
396 - Refunds	808	1,887	106,358	121,855	6,319	(115,536)	-95%
397 - Proceeds from Other Sales	810	-	68	277	651	374	135%
398 - Internal Service Charges	3,590,363	3,419,284	3,901,274	5,065,152	4,504,740	(560,412)	-11%
399 - Other	431,858	464,665	101,721	110,811	99,795	(11,016)	-10%
Grand Total	52,709,269	43,717,609	51,066,990	51,703,303	52,418,262	714,960	1%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

LINE ITEM REVENUES



2026
PROPOSED
BUDGET

Line-Item Revenues							
Fund, Category, and Account	2022 Revenue	2023 Revenue	2024 Revenue	2025 Revenue Estimate	2026 Revenue Estimate	2025-26 Change (\$)	2025-26 Change (%)
101 - General Fund	23,615,540	26,146,357	27,428,486	27,740,848	29,219,167	1,478,320	5%
310 - Taxes	10,300,600	11,339,119	12,061,175	11,419,206	10,987,701	(431,505)	-4%
311.001 - General Property	10,300,600	11,339,119	12,061,175	11,419,206	10,987,701	(431,505)	-4%
320 - Licenses and permits	186,638	182,793	279,866	273,350	266,649	(6,701)	-2%
321.006 - Dog Licenses	892	836	739	301	822	521	173%
321.011 - Peddler License	1,700	9,150	2,100	3,700	4,317	617	17%
321.018 - Amusement Device License	-	700	-	-	233	233	0%
321.030 - Other Business Licenses	2,820	4,760	760	700	2,780	2,080	297%
322.001 - Building Permits	90,813	83,389	125,143	182,322	150,000	(32,322)	-18%
322.002 - Demolition Permits	700	700	150	200	517	317	159%
322.003 - Electrical Permits	26,073	21,370	24,960	16,337	24,134	7,797	48%
322.005 - Plumbing Permits	10,057	6,476	13,753	12,791	10,095	(2,696)	-21%
322.006 - Sign Permits	3,396	5,246	2,762	1,058	3,801	2,743	259%
322.010 - Contractor Listing License	900	450	300	2,550	550	(2,000)	-78%
322.013 - Contractor Registration Fees	9,150	9,700	8,100	3,150	8,983	5,833	185%
322.020 - Other Nonbusiness Licenses	40,137	40,016	101,099	50,241	60,417	10,176	20%
330 - Intergovernmental	6,151,422	6,553,408	7,150,317	7,466,064	7,517,093	51,030	1%
335.001 - Financial Institutions Tax	99,694	85,175	67,208	42,840	46,436	3,596	8%
335.002 - Auto and Aircraft Excise Tax	1,034,428	988,371	956,555	899,213	894,185	(5,028)	-1%
335.004 - LOIT	1,045,445	1,045,445	1,045,445	1,045,444	1,045,445	1	0%
335.005 - COIT	3,318,112	3,787,621	4,434,008	4,841,753	4,880,787	39,034	1%
335.007 - CVET	42,664	44,036	41,447	36,140	46,390	10,250	28%
335.008 - Liquor Excise Tax	17,292	18,909	25,328	25,328	20,510	(4,818)	-19%
335.009 - Liquor Gallonage Tax	120,089	119,964	115,302	112,107	116,673	4,566	4%
335.010 - Cigarette Tax - General Fund	24,438	24,441	21,781	21,246	22,684	1,438	7%
335.018 - Wagering Tax Distributions	277,744	277,624	282,739	280,159	279,369	(790)	0%
338.002 - 911 Fees	171,516	161,822	160,504	161,833	164,614	2,781	2%
339.001 - Payments in Lieu of Taxes	-	-	-	-	-	-	0%
340 - Charges for services	6,231,359	6,516,298	6,235,662	7,095,211	9,094,950	1,999,739	28%
341.001 - Court Costs, Fees, and Charges	5,831	5,942	5,430	5,942	3,380	(2,562)	-43%
341.002 - Zoning Fees	4,960	2,825	5,253	3,248	4,346	1,098	34%
341.004 - Inspection Fees	10,646	21,755	10,000	7,800	14,134	6,334	81%
341.005 - Storm Water Plan Review App	8,439	3,666	2,410	851	4,838	3,987	469%
341.008 - Copies of Public Records	1,728	1,188	1,807	301	1,929	1,628	541%
341.012 - Applicaton Fees	340	1,240	-	-	-	-	0%
342.005 - Fire Inspection	1,569	7,207	2,213	7,531	3,663	(3,868)	-51%
342.007 - Finger Print Fee	1,005	555	345	270	636	366	136%
342.009 - Vehicle Impound Released	36,925	59,825	65,460	33,505	78,918	45,413	136%
344.002 - Garbage and Trash Collection Fee	2,300,807	2,317,053	2,468,519	2,817,827	3,271,826	453,999	16%
347.002 - Park Rentals	5,413	-	-	-	1,804	1,804	0%
349.004 - In Lieu of Taxes - Mun. Utility	3,108,459	3,108,459	3,108,459	3,108,460	4,600,000	1,491,540	48%
349.006 - User Fee - Local Entities	745,237	986,583	565,766	1,109,476	1,109,476	-	0%
350 - Fines, forfeitures, and fees	159,116	262,520	200,345	167,918	232,502	64,584	38%
351.002 - Ordinance Violations	65,406	169,970	79,532	66,379	109,352	42,973	65%
351.004 - Cry Wolf False Alarm Fines	93,710	92,550	120,813	101,539	123,150	21,611	21%
360 - Miscellaneous	490,931	1,208,688	1,398,000	1,253,280	1,032,539	(220,741)	-18%
361.001 - Interest	54,587	836,665	1,091,857	988,435	661,036	(327,399)	-33%
364.001 - Cable Franchise Fees	436,344	372,023	306,143	264,845	371,503	106,658	40%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Line-Item Revenues							
Fund, Category, and Account	2022 Revenue	2023 Revenue	2024 Revenue	2025 Revenue Estimate	2026 Revenue Estimate	2025-26 Change (\$)	2025-26 Change (%)
390 - Other financing sources	95,474	83,531	103,121	65,819	87,733	21,914	33%
392.001 - Sale of Capital Assets	2,453	2,315	16,328	636	2,032	1,396	219%
392.002 - Insurance Reimbursements	-	-	5,000	-	-	-	0%
396.002 - Other Refunds	808	247	5,083	1,095	2,046	951	87%
397.002 - Sale of Unclaimed Property	810	-	68	277	651	374	135%
399.001 - Misc.	67,648	59,069	52,312	43,026	59,676	16,650	39%
399.002 - Fuel Cost Sharing Revenue	23,755	21,900	24,330	20,785	23,328	2,543	12%
201 - MVH Fund	3,079,126	3,173,647	2,999,023	3,037,353	2,999,994	(37,359)	-1%
320 - Licenses and permits	209,232	211,842	118,550	203,672	124,895	(78,777)	-39%
322.007 - Street and Curb Cut Permits	195,664	209,879	117,450	202,772	123,246	(79,526)	-39%
322.008 - Storm Water/Drainage Permits	13,568	1,963	1,100	900	1,649	749	83%
330 - Intergovernmental	2,869,791	2,961,772	2,880,384	2,833,681	2,875,099	41,418	1%
335.006 - Wheel Tax/Surtax	833,319	835,562	815,384	707,896	800,000	92,104	13%
335.014 - Gasoline Tax - Motor Vehicle Hwy	2,036,472	2,126,210	2,065,000	2,125,785	2,075,099	(50,686)	-2%
390 - Other financing sources	103	33	89	-	-	-	0%
399.001 - Misc.	103	33	89	-	-	-	0%
202 - LRS Fund	899,290	920,266	938,533	934,245	904,950	(29,295)	-3%
330 - Intergovernmental	899,290	920,266	938,533	934,245	904,950	(29,295)	-3%
335.015 - Gasoline Tax - LRS	899,290	920,266	938,533	934,245	904,950	(29,295)	-3%
205 - Wheel Tax Fund	-	-	-	-	43,880	43,880	0%
330 - Intergovernmental	-	-	-	-	43,880	43,880	0%
335.006 - Wheel Tax/Surtax	-	-	-	-	43,880	43,880	0%
206 - Motor Vehicle Surtax Fund	-	-	-	-	1,087,525	1,087,525	0%
330 - Intergovernmental	-	-	-	-	1,087,525	1,087,525	0%
335.006 - Wheel Tax/Surtax	-	-	-	-	1,087,525	1,087,525	0%
211 - Parks N/R Fund	137,782	164,489	150,223	139,079	164,000	24,921	18%
340 - Charges for services	137,626	162,898	159,354	140,869	164,000	23,131	16%
347.001 - Recreation Programs	68,991	55,231	52,516	29,364	20,000	(9,364)	-32%
347.002 - Park Rentals	65,806	102,681	106,740	111,505	144,000	32,495	29%
347.006 - Event Revenue	9	3,994	98	-	-	-	0%
347.007 - Program Revenue	128	992	-	-	-	-	0%
347.008 - Misc. Revenue	2,692	-	-	-	-	-	0%
360 - Miscellaneous	156	(2,183)	(9,131)	(1,790)	-	1,790	-100%
368.002 - From Park Rentals	156	(2,183)	(9,131)	(1,790)	-	1,790	-100%
390 - Other financing sources	-	3,774	-	-	-	-	0%
392.002 - Insurance Reimbursements	-	3,774	-	-	-	-	0%
224 - PS LIT Fund	3,568,887	3,920,176	4,372,407	4,627,360	5,076,060	448,700	10%
330 - Intergovernmental	3,533,640	3,920,176	4,372,407	4,627,360	5,076,060	448,700	10%
338.001 - Public Safety Tax	3,533,640	3,920,176	4,372,407	4,627,360	5,076,060	448,700	10%
390 - Other financing sources	35,247	-	-	-	-	-	0%
392.001 - Sale of Capital Assets	35,247	-	-	-	-	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Line-Item Revenues							
Fund, Category, and Account	2022 Revenue	2023 Revenue	2024 Revenue	2025 Revenue Estimate	2026 Revenue Estimate	2025-26 Change (\$)	2025-26 Change (%)
233 - Law Enforcement Cont. Ed.	84,193	62,596	29,050	106,754	58,613	(48,141)	-45%
330 - Intergovernmental	2,416	2,452	3,740	3,326	2,869	(457)	-14%
338.003 - Local Law Enforcement Fees	2,416	2,452	3,740	3,326	2,869	(457)	-14%
340 - Charges for services	81,393	60,144	25,310	103,428	55,616	(47,812)	-46%
342.001 - Accident Reports	39,733	18,674	22,830	18,058	27,079	9,021	50%
342.002 - Gun Permit Applications	39,360	39,110	-	84,290	26,157	(58,133)	-69%
342.008 - Vehicle Inspection	2,300	2,360	2,480	1,080	2,380	1,300	120%
390 - Other financing sources	384	-	-	-	128	128	0%
399.001 - Misc.	384	-	-	-	128	128	0%
326 - 2022 MBC Fire Bonds D/S Fund	278,645	96,909	685,323	886,526	162,766	(723,759)	-82%
310 - Taxes	255,946	89,814	639,278	814,463	153,542	(660,921)	-81%
311.001 - General Property	255,946	89,814	639,278	814,463	153,542	(660,921)	-81%
330 - Intergovernmental	22,699	7,095	46,045	72,063	9,224	(62,838)	-87%
335.001 - Financial Institutions Tax	1,923	541	2,905	2,340	-	(2,340)	-100%
335.002 - Auto and Aircraft Excise Tax	19,953	6,274	41,348	67,748	9,224	(58,524)	-86%
335.007 - CVET	823	280	1,792	1,974	-	(1,974)	-100%
327 - 2020 MBC Police Bonds D/S Fund	392,450	670,371	926,359	902,432	876,902	(25,530)	-3%
310 - Taxes	360,509	621,215	863,410	846,856	827,205	(19,651)	-2%
311.001 - General Property	360,509	621,215	863,410	846,856	827,205	(19,651)	-2%
330 - Intergovernmental	31,941	49,156	62,949	55,576	49,697	(5,879)	-11%
335.001 - Financial Institutions Tax	2,706	3,746	3,921	2,434	-	(2,434)	-100%
335.002 - Auto and Aircraft Excise Tax	28,077	43,473	55,812	51,088	49,697	(1,392)	-3%
335.007 - CVET	1,158	1,937	3,216	2,054	-	(2,054)	-100%
330 - MBC Bonds Proceeds Fund	11,826,897	19,149	90,096	118,049	-	(118,049)	-100%
390 - Other financing sources	11,826,897	19,149	90,096	118,049	-	(118,049)	-100%
391.000 - Interfund Transfers In	-	19,149	-	-	-	-	0%
393.000 - Debt Proceeds	11,605,971	-	-	-	-	-	0%
393.004 - Bond Anticipation Note	220,926	-	-	-	-	-	0%
396.001 - From Overpayments	-	-	90,096	118,049	-	(118,049)	-100%
331 - 2024 GO Bond Proceeds Fund	-	-	3,827,175	-	-	-	0%
390 - Other financing sources	-	-	3,827,175	-	-	-	0%
393.001 - General Obligation Bond Proceeds	-	-	3,827,175	-	-	-	0%
332 - 2024 GO Bonds D/S Fund	-	-	-	1,482,972	1,011,184	(471,789)	-32%
310 - Taxes	-	-	-	1,409,112	953,877	(455,235)	-32%
311.001 - General Property	-	-	-	1,409,112	953,877	(455,235)	-32%
330 - Intergovernmental	-	-	-	73,860	57,307	(16,554)	-22%
335.001 - Financial Institutions Tax	-	-	-	4,050	-	(4,050)	-100%
335.002 - Auto and Aircraft Excise Tax	-	-	-	66,394	57,307	(9,087)	-14%
335.007 - CVET	-	-	-	3,416	-	(3,416)	-100%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Line-Item Revenues							
Fund, Category, and Account	2022 Revenue	2023 Revenue	2024 Revenue	2025 Revenue Estimate	2026 Revenue Estimate	2025-26 Change (\$)	2025-26 Change (%)
424 - CCD Fund	431,020	510,350	542,575	1,029,111	1,027,810	(1,301)	0%
310 - Taxes	390,162	467,782	502,371	953,188	955,307	2,119	0%
311.001 - General Property	390,162	467,782	502,371	953,188	955,307	2,119	0%
330 - Intergovernmental	40,858	42,568	40,204	75,923	72,503	(3,420)	-5%
335.001 - Financial Institutions Tax	3,461	3,244	2,587	3,325	-	(3,325)	-100%
335.002 - Auto and Aircraft Excise Tax	35,916	37,647	36,819	69,793	72,503	2,710	4%
335.007 - CVET	1,481	1,677	798	2,806	-	(2,806)	-100%
625 - EMS Fund	2,299,284	2,198,787	2,540,118	2,967,218	2,516,663	(450,555)	-15%
340 - Charges for services	2,299,284	2,173,787	2,515,128	2,920,218	2,500,000	(420,218)	-14%
345.003 - Medicaid Reimbursement	447,589	-	-	-	-	-	0%
345.004 - Emergency Medical Services	1,851,695	2,173,787	2,515,128	2,920,218	2,500,000	(420,218)	-14%
390 - Other financing sources	-	25,000	24,990	47,000	16,663	(30,337)	-65%
399.001 - Misc.	-	25,000	24,990	47,000	16,663	(30,337)	-65%
630 - Stormwater Fund	2,000,426	1,990,236	2,086,212	2,259,901	2,250,000	(9,901)	0%
340 - Charges for services	2,000,426	1,990,236	2,086,212	2,259,901	2,250,000	(9,901)	0%
341.006 - Stormwater User Fee	2,000,426	1,990,236	2,086,212	2,259,901	2,250,000	(9,901)	0%
701 - Administrative Services	1,841,131	1,890,030	1,670,356	3,020,000	2,480,551	(539,449)	-18%
390 - Other financing sources	1,841,131	1,890,030	1,670,356	3,020,000	2,480,551	(539,449)	-18%
396.002 - Other Refunds	-	-	10,287	2,711	3,429	718	26%
398.001 - Charges for Services	1,841,131	1,890,030	1,660,069	3,017,289	2,477,122	(540,167)	-18%
702 - Technology Services	1,355,001	1,040,685	1,568,138	1,626,000	1,531,004	(94,996)	-6%
390 - Other financing sources	1,355,001	1,040,685	1,568,138	1,626,000	1,531,004	(94,996)	-6%
396.001 - From Overpayments	-	-	775	-	258	258	0%
398.001 - Charges for Services	1,355,001	1,040,685	1,567,363	1,626,000	1,530,746	(95,254)	-6%
703 - Garage	559,629	554,898	833,078	460,417	627,193	166,776	36%
390 - Other financing sources	559,629	554,898	833,078	460,417	627,193	166,776	36%
392.002 - Insurance Reimbursements	165,398	64,689	159,119	38,554	129,735	91,181	237%
396.002 - Other Refunds	-	1,640	117	-	586	586	0%
398.001 - Charges for Services	394,231	488,569	673,842	421,863	496,872	75,009	18%
802 - Police Pension Fund	339,968	358,663	379,838	365,038	380,000	14,962	4%
330 - Intergovernmental	-	-	379,838	365,038	380,000	14,962	4%
335.013 - Cigarette Tax - Police Pension	-	-	379,838	365,038	380,000	14,962	4%
390 - Other financing sources	339,968	358,663	-	-	-	-	0%
399.001 - Misc.	339,968	358,663	-	-	-	-	0%
Grand Total	52,709,269	43,717,609	51,066,990	51,703,303	52,418,262	714,960	1%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

LINE ITEM BUDGET



2026
PROPOSED
BUDGET

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
000 - Non-Departmental	7,824,643	8,182,315	3,533,297	6,900,625	5,126,297	(1,774,328)	-30%
101 - General Fund	1,000,000	-	201,006	-	-	-	0%
430 - Other Services and Charges	-	-	1,006	-	-	-	0%
439.015 - Bank Fees	-	-	460	-	-	-	0%
439.020 - Other	-	-	546	-	-	-	0%
450 - Other Financing Uses	1,000,000	-	200,000	-	-	-	0%
452.001 - Transfers Out	1,000,000	-	200,000	-	-	-	0%
202 - LRS Fund	968,492	1,068,440	684,582	1,239,000	854,000	(385,000)	-31%
430 - Other Services and Charges	968,492	1,068,440	684,582	1,239,000	854,000	(385,000)	-31%
431.002 - Engineering	340,291	410,580	168,021	254,000	304,000	50,000	20%
436.004 - Repair & Maintenance of Sidewalk	-	200,000	285,998	300,000	300,000	-	0%
438.001 - Principal	355,000	373,000	-	385,000	-	(385,000)	-100%
438.002 - Interest	25,376	17,282	8,778	-	-	-	0%
439.010 - Construction of Streets	247,825	67,578	221,785	300,000	250,000	(50,000)	-17%
326 - 2022 MBC Fire Bonds D/S Fund	373,500	188,000	-	809,000	814,000	5,000	1%
430 - Other Services and Charges	373,500	188,000	-	809,000	814,000	5,000	1%
438.001 - Principal	355,000	185,000	-	441,000	814,000	373,000	85%
438.002 - Interest	18,500	3,000	-	368,000	-	(368,000)	-100%
327 - 2020 MBC Police Bonds D/S Fund	381,551	612,200	909,500	910,000	910,000	-	0%
430 - Other Services and Charges	381,551	612,200	909,500	910,000	910,000	-	0%
438.001 - Principal	220,806	-	-	625,240	910,000	284,760	46%
438.002 - Interest	158,195	611,000	909,500	284,760	-	(284,760)	-100%
438.003 - Paying Agent Fees	2,550	1,200	-	-	-	-	0%
330 - MBC Bonds Proceeds Fund	4,264,538	5,770,242	768,307	3,000	-	(3,000)	0%
420 - Supplies	-	25,314	24,277	-	-	-	0%
421.003 - Other Office Supplies	-	712	13	-	-	-	0%
422.005 - Household, Laundry, Cleaning	-	1,671	-	-	-	-	0%
423.001 - Building Materials	-	6	-	-	-	-	0%
423.006 - Repair Parts - Garage	-	1,793	-	-	-	-	0%
423.007 - Repair Parts - Other	-	1,155	2,275	-	-	-	0%
423.008 - Small Tools and Minor Equipment	-	1,680	1,260	-	-	-	0%
429.010 - Other	-	18,297	20,729	-	-	-	0%
430 - Other Services and Charges	4,263,788	5,507,422	718,737	3,000	-	(3,000)	0%
431.001 - Legal	40,000	-	-	-	-	-	0%
431.004 - General Consulting	119,882	36,518	-	-	-	-	0%
431.005 - Financial Consulting	35,000	-	-	-	-	-	0%
432.001 - Freight and Express	-	1,932	-	-	-	-	0%
432.006 - Internet Charges	-	2,243	-	-	-	-	0%
434.002 - Liability	-	848	-	-	-	-	0%
436.010 - Other	-	100,027	74,489	-	-	-	0%
438.001 - Principal	-	1,003,481	-	-	-	-	0%
438.002 - Interest	-	182,060	623,000	-	-	-	0%
438.003 - Paying Agent Fees	-	8,400	3,000	3,000	-	(3,000)	-100%
439.020 - Other	4,068,906	4,171,913	18,248	-	-	-	0%
440 - Capital Outlay	750	237,506	25,293	-	-	-	0%
445.001 - Furniture and Fixtures	-	86,926	8,604	-	-	-	0%
445.002 - Motor Equipment	-	-	3,294	-	-	-	0%
445.003 - Office Equipment	750	6,742	-	-	-	-	0%
445.010 - Other	-	143,838	13,395	-	-	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
331 - 2024 GO Bond Proceeds Fund	-	-	392,068	1,349,875	-	(1,349,875)	-100%
430 - Other Services and Charges	-	-	3,824	565,000	-	(565,000)	-100%
436.004 - Repair & Maintenance of Sidewalk	-	-	-	500,000	-	(500,000)	-100%
438.001 - Principal	-	-	-	-	-	-	0%
438.002 - Interest	-	-	-	-	-	-	0%
438.003 - Paying Agent Fees	-	-	1,250	-	-	-	0%
439.003 - Subscriptions	-	-	-	6,750	-	(6,750)	-100%
439.010 - Construction of Streets	-	-	-	(85,000)	-	85,000	-100%
439.020 - Other	-	-	2,574	143,250	-	(143,250)	-100%
440 - Capital Outlay	-	-	388,244	784,875	-	(784,875)	-100%
441.001 - Rights of Way	-	-	-	510,875	-	(510,875)	-100%
444.001 - Fencing	-	-	-	32,000	-	(32,000)	-100%
444.010 - Other	-	-	-	190,000	-	(190,000)	-100%
445.002 - Motor Equipment	-	-	388,244	52,000	-	(52,000)	-100%
445.010 - Other	-	-	-	-	-	-	0%
332 - 2024 GO Bonds D/S Fund	-	-	-	1,360,000	985,547	(374,453)	0%
430 - Other Services and Charges	-	-	-	1,360,000	985,547	(374,453)	0%
438.001 - Principal	-	-	-	885,000	725,000	(160,000)	0%
438.002 - Interest	-	-	-	475,000	260,547	(214,453)	0%
438.003 - Paying Agent Fees	-	-	-	-	-	-	0%
424 - CCD Fund	794,272	499,885	534,059	792,000	1,125,000	333,000	74%
430 - Other Services and Charges	581,000	437,084	532,137	792,000	875,000	83,000	18%
431.010 - Other	21,769	-	6,879	-	-	-	0%
436.001 - Repairs and Maintenance	-	13,015	-	-	-	-	0%
436.010 - Other	134,072	-	-	-	-	-	0%
438.001 - Principal	405,468	386,301	476,487	647,000	870,000	223,000	73%
438.002 - Interest	19,531	32,553	48,771	145,000	5,000	(140,000)	-97%
439.003 - Subscriptions	-	5,215	-	-	-	-	0%
439.020 - Other	160	-	-	-	-	-	0%
440 - Capital Outlay	213,272	62,801	1,922	-	250,000	250,000	0%
444.010 - Other	1,721	864	864	-	150,000	150,000	0%
445.001 - Furniture and Fixtures	16,248	13,623	217	-	-	-	0%
445.002 - Motor Equipment	9,567	-	-	-	100,000	100,000	0%
445.010 - Other	185,736	48,314	841	-	-	-	0%
802 - Police Pension Fund	42,290	43,548	43,775	437,750	437,750	-	0%
410 - Personal services	42,290	43,548	43,775	437,750	437,750	-	0%
411.001 - Regular	-	-	-	353,750	353,750	-	0%
411.005 - Other	-	-	-	-	-	-	0%
413.005 - Employer's Share - Health Ins	42,290	43,548	43,775	84,000	84,000	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Mayor's Office

2025 Accomplishments

2025 Accomplishments (as of 7/30)

- ☑ Passed a balanced \$28 million budget while maintaining a 20% operating reserve for the 7th consecutive year
- ☑ Issued a \$7 million General Obligation Bond to support public safety investments
- ☑ Created the Lawrence Community-Led Critical Response Team
- ☑ Implemented Crosswalk to Care program with Lawrence Fire Department
- ☑ Launched the “Live Longer in Lawrence” health initiative and community wellness programming
- ☑ Empaneled Housing Ready Task Force to identify and enact thoughtful progressive policies surrounding Lawrences’ housing future
- ☑ Broke ground on The Corner at Fort Ben
- ☑ Finalized partnership with Veridus Group who relocated and expanded their Fort Ben office
- ☑ Upgraded technology and live streaming capacity in the Public Assembly Room to meet new state requirements (HEA 1167)
- ☑ Launched the Lawrence Neighborhood Hub for registering and organizing neighborhood associations
- ☑ Selected by the National League of Cities (NLC) to join the 2025–2026 Community Health and Wellbeing Accelerator Program
- ☑ Launched a redesigned VisitLawrenceIndiana.com website with updated neighborhood content and improved resources for residents and visitors
- ☑ Launched the STAAR employee appreciation program

2026 Objectives

- ☐ Develop a redesigned city government website for improved accessibility and transparency
- ☐ Elevate visibility of the City of Lawrence among peer cities nationwide
- ☐ Increase city’s engagement on regional and national stage
- ☐ Continued professional development programming for staff
- ☐ Continue partnering with FHRA and RDC to develop the City of Lawrence
- ☐ Continue work to digitize city record retention system
- ☐ Continue implementation of the Vision Zero program with additional pedestrian, bicycle, and traffic safety improvements
- ☐ Strengthen the Live Longer in Lawrence health initiative through continued programming and data-driven outcomes
- ☐ Develop long term strategy for expansion of sewer capacity
- ☐ Continue expanding inclusive housing options that serve all demographics in the city

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
001 - Mayor's Office	503,924	506,153	701,641	1,354,700	1,041,690	(313,010)	-23%
101 - General Fund	503,924	506,153	701,641	1,354,700	1,041,690	(313,010)	-23%
410 - Personal services	262,271	334,028	468,871	968,798	703,523	(265,275)	-27%
411.001 - Regular	195,678	249,781	360,465	735,846	530,256	(205,590)	-28%
411.005 - Other	-	-	3,191	-	-	-	0%
412.001 - Overtime	453	-	1,995	1,500	1,500	-	0%
413.001 - Employer's Share of SS	12,127	14,886	22,682	45,598	32,876	(12,722)	-28%
413.002 - Employer's Share of Medicare	2,836	3,481	5,305	10,664	7,689	(2,975)	-28%
413.003 - Employer's Share of PERF	22,807	27,727	41,527	82,371	59,389	(22,982)	-28%
413.004 - Unemployment Compensation	-	-	780	-	-	-	0%
413.005 - Employer's Share - Health Ins	27,153	36,335	31,726	88,619	68,813	(19,806)	-22%
413.011 - Other Employee Benefits	249	-	-	600	600	-	0%
413.012 - Other Employee Health Benefits	968	1,818	1,200	3,600	2,400	(1,200)	-33%
420 - Supplies	2,866	1,909	2,859	8,325	6,975	(1,350)	-16%
421.002 - Stationery and Printing	484	223	686	1,550	1,000	(550)	-35%
421.003 - Other Office Supplies	756	260	802	2,000	1,500	(500)	-25%
422.001 - Gasoline	-	-	30	-	-	-	0%
422.005 - Household, Laundry, Cleaning	21	12	20	250	100	(150)	-60%
422.006 - Medical, Surgical, Dental	-	-	-	150	-	(150)	-100%
422.015 - Other	-	-	22	875	875	-	0%
429.010 - Other	1,605	1,414	1,299	3,500	3,500	-	0%
430 - Other Services and Charges	238,787	170,216	229,911	377,577	325,192	(52,385)	-14%
431.004 - General Consulting	-	-	-	74,000	74,000	-	0%
431.010 - Other	43,400	-	25,095	43,242	25,000	(18,242)	-42%
432.001 - Freight and Express	29	-	-	-	-	-	0%
432.002 - Postage	46	200	402	215	215	-	0%
432.003 - Travel Expense	-	1,166	-	21,000	21,000	-	0%
432.004 - Telephone - Land Line	2,186	-	-	-	-	-	0%
432.005 - Telephone - Cellular	170	-	-	-	-	-	0%
432.010 - Other	319	345	-	-	-	-	0%
433.001 - Printing other than office suppl	86,908	68,379	72,886	98,000	65,000	(33,000)	-34%
433.010 - Other	4,327	645	4,374	3,000	1,000	(2,000)	-67%
436.001 - Repairs and Maintenance	20,000	20,000	-	25,001	-	(25,001)	-100%
436.002 - Equipment	1,232	2,944	3,079	3,500	3,500	-	0%
436.010 - Other	-	-	-	-	23,000	23,000	0%
437.002 - Equipment	2,018	4,417	6,688	5,500	5,500	-	0%
437.010 - Other	-	-	-	2,000	2,000	-	0%
439.003 - Subscriptions	-	-	149	7,200	3,500	(3,700)	-51%
439.008 - Organization Memberships and Due	3,900	82	7,160	16,000	16,000	-	0%
439.009 - Education	300	345	-	2,000	2,000	-	0%
439.020 - Other	42,805	35,825	56,667	48,000	45,000	(3,000)	-6%
439.050 - Internal Service Charges	31,147	35,868	53,411	28,919	38,477	9,558	35%
440 - Capital Outlay	-	-	-	-	6,000	6,000	0%
445.003 - Office Equipment	-	-	-	-	-	-	0%
445.010 - Other	-	-	-	-	6,000	6,000	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Department of Public Works

2025 Accomplishments

2025 Accomplishments (as of 6/30)

- ☑ Completed 2024-2 CCMG resurfacing project.
- ☑ Applied for 2025-1 CCMG grant and received \$869,965.00 grant for 2025 Road resurfacing.
- ☑ Completed purchasing right of way for 75th St & Oaklandon Rd. roundabout project
- ☑ Brought Shawn McTush on as a full-time employee

2025 Remaining Goals (ongoing projects)

- ☐ Construction of 2025-1 CCMG grant. Scheduled to begin July 2025
- ☐ Update Certified Mileage to INDOT
- ☐ Continue doing code inspections, issue violation letters, and follow up with enforcement

Storm Water 2025 Accomplishments (as of 6/30)

- ☑ Completed construction of Brookside Park Storm water Improvements project drainage project
- ☑ Continued following up on drainage complaints from residents and addressing them
- ☑ Continued coordination with IDEM regarding MS4 related items
- ☑ Continued storm water asset data collection for GIS purposes

2025 Remaining Goals (ongoing projects)

- ☐ Continue addressing drainage concerns and doing necessary repairs.
- ☐ Submit IDEM Annual Report
- ☐ Submit updated Impervious Area Data to Assessor for 2026 Tax
- ☐ Franklin Road & 56th Street Improvement
- ☐ Community Park Parking Lot

2026 Objectives

- ☐ Apply for Community Crossing Matching Grants to supplement Lawrence funds for street resurfacing projects
- ☐ Apply for SS4A Grant (Safe Streets)
- ☐ Continue doing strip patching and other as needed roadway maintenance
- ☐ Blight Elimination Program

Storm Water

- ☐ Continued following up on drainage complaints from residents and addressing them
- ☐ Continued coordination with IDEM regarding MS4 related items
- ☐ Continued storm water asset data collection for GIS purposes

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
002 - DPW	4,650,736	5,799,716	4,331,996	3,241,549	3,282,424	40,875	1%
101 - General Fund	937,763	927,099	1,047,126	991,911	1,032,786	40,875	4%
410 - Personal services	352,978	341,301	250,528	464,373	426,343	(38,030)	-8%
411.001 - Regular	243,698	247,514	192,082	375,338	333,381	(41,957)	-11%
411.005 - Other	-	-	109	-	-	-	0%
412.001 - Overtime	3,848	4,369	3,990	10,000	10,000	-	0%
413.001 - Employer's Share of SS	14,889	15,112	12,066	17,000	20,670	3,670	22%
413.002 - Employer's Share of Medicare	3,482	3,534	2,822	4,000	4,835	835	21%
413.003 - Employer's Share of PERF	24,333	24,179	16,384	23,351	22,773	(578)	-2%
413.004 - Unemployment Compensation	-	4,471	-	-	-	-	0%
413.005 - Employer's Share - Health Ins	47,441	39,811	21,564	31,813	31,813	-	0%
413.011 - Other Employee Benefits	13,446	470	842	2,271	2,271	-	0%
413.012 - Other Employee Health Benefits	1,841	1,841	669	600	600	-	0%
420 - Supplies	17,848	13,412	32,263	30,750	30,750	-	0%
421.002 - Stationery and Printing	-	45	167	500	500	-	0%
421.003 - Other Office Supplies	1,350	1,364	1,779	3,000	3,000	-	0%
422.001 - Gasoline	6,000	6,389	11,699	14,000	10,000	(4,000)	-29%
422.005 - Household, Laundry, Cleaning	5,894	2,667	13,284	9,000	13,000	4,000	44%
422.015 - Other	514	400	1,697	-	-	-	0%
423.001 - Building Materials	883	-	285	1,500	1,500	-	0%
423.006 - Repair Parts - Garage	(90)	-	-	-	-	-	0%
423.007 - Repair Parts - Other	499	498	413	500	500	-	0%
423.008 - Small Tools and Minor Equipment	302	-	644	250	250	-	0%
423.015 - Other	-	-	80	-	-	-	0%
429.010 - Other	2,496	2,049	2,215	2,000	2,000	-	0%
430 - Other Services and Charges	566,154	572,386	764,335	496,788	575,693	78,905	16%
431.001 - Legal	-	155	-	-	-	-	0%
431.002 - Engineering	30,749	40,703	15,000	22,800	30,000	7,200	32%
431.004 - General Consulting	164,387	180,342	145,365	111,500	75,000	(36,500)	-33%
431.010 - Other	39,781	40,560	65,658	6,000	5,000	(1,000)	-17%
432.001 - Freight and Express	54	67	108	500	500	-	0%
432.002 - Postage	1,818	2,499	5,120	5,000	5,000	-	0%
432.003 - Travel Expense	1,143	1,507	1,087	2,500	2,500	-	0%
432.004 - Telephone - Land Line	2,186	-	-	-	-	-	0%
432.005 - Telephone - Cellular	2,881	-	-	-	-	-	0%
432.010 - Other	17	-	-	1,100	1,100	-	0%
433.002 - Publication of Legal Notices	1,735	1,215	3,777	6,000	8,500	2,500	42%
433.010 - Other	2,314	191	607	2,500	-	(2,500)	-100%
434.001 - Workmen's Compensation	10,787	5,000	7,046	25,609	10,000	(15,609)	-61%
434.002 - Liability	45,374	35,000	76,306	18,708	18,708	-	0%
434.004 - Other	10,625	3,000	15,899	-	-	-	0%
434.010 - Other	-	-	-	28,775	28,775	-	0%
435.001 - Electric	55,000	68,755	48,177	48,914	49,000	86	0%
435.002 - Gas	6,542	7,008	6,518	9,000	9,000	-	0%
435.004 - Water	6,000	8,046	8,165	10,000	10,000	-	0%
435.005 - Sewage	1,500	1,596	3,031	5,000	5,000	-	0%
436.001 - Repairs and Maintenance	20,256	14,972	32,748	25,200	25,000	(200)	-1%
436.002 - Equipment	2,666	-	-	5,000	5,000	-	0%
436.010 - Other	17,979	17,095	73,201	35,500	90,000	54,500	154%
437.002 - Equipment	1,968	4,417	5,543	7,000	7,000	-	0%
437.010 - Other	-	-	-	250	250	-	0%
439.003 - Subscriptions	-	-	42,000	-	-	-	0%
439.008 - Organization Memberships and Due	12,655	13,110	14,372	19,000	19,000	-	0%
439.009 - Education	6,174	1,525	3,189	10,000	10,000	-	0%
439.010 - Construction of Streets	-	-	-	-	75,000	75,000	0%
439.016 - Credit Card Processing Fees	14,000	14,193	19,499	-	-	-	0%
439.020 - Other	39,691	29,465	60,380	82,000	-	(82,000)	-100%
439.050 - Internal Service Charges	62,297	73,373	97,286	3,940	78,956	75,016	0%
439.051 - Internal Service Charges -Garage	5,575	8,592	14,253	4,992	7,404	2,412	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
440 - Capital Outlay	783	-	-	-	-	-	0%
445.010 - Other	783	-	-	-	-	-	0%
176 - Covid-19 ARPA	616,500	821,644	264,829	-	-	-	0%
430 - Other Services and Charges	616,500	821,644	264,829	-	-	-	0%
431.010 - Other	80,000	9,980	8,805	-	-	-	0%
436.003 - Repair and Maint of Streets	536,500	536,500	-	-	-	-	0%
439.010 - Construction of Streets	-	275,164	256,024	-	-	-	0%
630 - Stormwater Fund	3,096,473	4,050,973	3,020,041	2,249,638	2,249,638	-	0%
410 - Personal services	-	-	-	176,138	176,138	-	0%
411.001 - Regular	-	-	-	120,000	120,000	-	0%
412.001 - Overtime	-	-	-	5,000	5,000	-	0%
413.001 - Employer's Share of SS	-	-	-	6,130	6,130	-	0%
413.002 - Employer's Share of Medicare	-	-	-	1,435	1,435	-	0%
413.003 - Employer's Share of PERF	-	-	-	11,073	11,073	-	0%
413.005 - Employer's Share - Health Ins	-	-	-	30,000	30,000	-	0%
413.011 - Other Employee Benefits	-	-	-	1,000	1,000	-	0%
413.012 - Other Employee Health Benefits	-	-	-	1,500	1,500	-	0%
430 - Other Services and Charges	3,091,562	4,046,771	2,960,345	2,013,500	2,013,500	-	0%
431.001 - Legal	33,473	618	-	100,000	100,000	-	0%
431.002 - Engineering	809,983	1,047,837	849,790	501,000	501,000	-	0%
431.004 - General Consulting	-	115,473	28,949	100,000	100,000	-	0%
431.010 - Other	419,700	175,416	19,184	-	-	-	0%
432.003 - Travel Expense	-	210	-	500	500	-	0%
433.002 - Publication of Legal Notices	-	249	-	-	-	-	0%
436.001 - Repairs and Maintenance	1,519,776	2,306,701	1,673,215	900,000	900,000	-	0%
438.001 - Principal	308,136	392,552	382,207	400,000	400,000	-	0%
439.003 - Subscriptions	-	295	-	-	-	-	0%
439.008 - Organization Memberships and Due	-	7,075	7,000	7,000	7,000	-	0%
439.009 - Education	494	345	-	5,000	5,000	-	0%
440 - Capital Outlay	4,911	4,202	59,696	60,000	60,000	-	0%
445.004 - Street Machinery and Equip	-	-	59,696	53,000	60,000	7,000	13%
445.010 - Other	4,911	4,202	-	7,000	-	(7,000)	-100%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
003 - Counsel	329,279	404,492	383,743	408,719	406,625	(2,094)	-1%
101 - General Fund	-	45,394	-	-	-	-	0%
430 - Other Services and Charges	-	45,394	-	-	-	-	0%
431.001 - Legal	-	45,394	-	-	-	-	0%
701 - Administrative Services	329,279	359,098	383,743	408,719	406,625	(2,094)	-1%
410 - Personal services	131,330	139,802	111,945	121,219	119,125	(2,094)	-2%
411.001 - Regular	99,750	112,109	90,913	96,396	95,997	(399)	0%
413.001 - Employer's Share of SS	5,989	5,959	5,611	5,977	5,952	(25)	0%
413.002 - Employer's Share of Medicare	1,795	1,600	1,312	1,398	1,392	(6)	0%
413.003 - Employer's Share of PERF	14,112	12,556	10,316	10,796	10,752	(44)	0%
413.005 - Employer's Share - Health Ins	9,684	7,578	3,793	5,032	5,032	-	0%
413.011 - Other Employee Benefits	-	-	-	420	-	(420)	-100%
413.012 - Other Employee Health Benefits	-	-	-	1,200	-	(1,200)	-100%
420 - Supplies	-	-	-	1,000	1,000	-	0%
429.010 - Other	-	-	-	1,000	1,000	-	0%
430 - Other Services and Charges	197,949	219,296	271,798	286,500	286,500	-	0%
431.001 - Legal	193,335	198,164	70,192	206,000	208,000	2,000	1%
431.004 - General Consulting	-	-	60,043	74,000	74,000	-	0%
431.010 - Other	-	18,397	12,262	-	-	-	0%
432.001 - Freight and Express	42	-	-	-	-	-	0%
432.002 - Postage	-	-	-	-	-	-	0%
432.003 - Travel Expense	-	378	108	1,200	1,200	-	0%
432.004 - Telephone - Land Line	520	-	-	-	-	-	0%
432.006 - Internet Charges	1,319	-	-	-	-	-	0%
433.002 - Publication of Legal Notices	-	-	35	500	500	-	0%
434.004 - Other	-	-	126,126	-	-	-	0%
439.003 - Subscriptions	1,521	1,272	1,317	1,300	1,300	-	0%
439.008 - Organization Memberships and Due	85	85	345	500	500	-	0%
439.009 - Education	715	1,000	1,025	1,000	1,000	-	0%
439.020 - Other	412	-	345	2,000	-	(2,000)	-100%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Controller's Office

2025 Accomplishments

2025 Accomplishments (as of 9/25)

- ☑ Added a Financial Analyst to the staff to support financial processes and enhance internal controls
- ☑ Implemented controls and procedures to ensure continuous compliance with government financial reporting obligations
- ☑ Re-evaluated and enhanced existing Standard Operating Procedures to streamline operations and ensure uniform practices across City departments.
- ☑ Created and implemented Standard Operating Procedures to standardize workflows and ensure operational consistency.

2026 Objectives

- ☐ Review current payroll processing system and procedures to identify manual payroll and benefit tasks that may be automated to increase efficiency and ensure continued compliance and reporting requirements.
- ☐ Evaluate the existing payroll software's capabilities, integration points, and limitations to determine if upgrades, system enhancements or replacements are necessary to modernize and automate critical payroll functions including time entry, tax calculations and filings, benefit deductions and compliance reporting
- ☐ Implement a centralized Citywide Asset Management System that consolidates asset data across all city departments, tracks asset lifecycle and depreciation, improves capital planning and budgeting and ensures data availability for compliance reporting and audits.
- ☐ Maintain Government Finance Officers Association (GFOA) Distinguished Budget Award status.

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
004 - Controller	3,034,262	1,828,293	1,673,565	4,494,609	1,758,833	(2,735,776)	-66%
101 - General Fund	768,374	87,892	3,282	-	-	-	0%
430 - Other Services and Charges	768,374	87,892	3,282	-	-	-	0%
431.001 - Legal	102,216	48,347	3,282	-	-	-	0%
431.010 - Other	80,709	-	-	-	-	-	0%
436.002 - Equipment	10,934	10,934	-	-	-	-	0%
436.010 - Other	12,808	-	-	-	-	-	0%
438.001 - Principal	363,385	-	-	-	-	-	0%
438.002 - Interest	169,711	-	-	-	-	-	0%
439.020 - Other	28,611	28,611	-	-	-	-	0%
176 - Covid-19 ARPA	747,637	-	-	2,727,265	-	(2,727,265)	-100%
410 - Personal services	747,637	-	-	-	-	-	0%
411.005 - Other	747,637	-	-	-	-	-	0%
430 - Other Services and Charges	-	-	-	2,727,265	-	(2,727,265)	-100%
431.010 - Other	-	-	-	-	-	-	0%
439.050 - Internal Service Charges	-	-	-	2,727,265	-	(2,727,265)	-100%
701 - Administrative Services	1,518,251	1,740,401	1,670,283	1,767,344	1,758,833	(8,511)	-1%
410 - Personal services	856,200	773,962	633,843	610,902	552,083	(58,819)	-10%
411.001 - Regular	659,331	597,894	482,904	437,017	405,975	(31,042)	-7%
412.001 - Overtime	419	675	1,919	1,000	-	(1,000)	-100%
413.001 - Employer's Share of SS	37,754	35,802	28,874	27,095	25,171	(1,924)	-7%
413.002 - Employer's Share of Medicare	8,830	8,373	6,753	6,337	5,887	(450)	-7%
413.003 - Employer's Share of PERF	70,952	67,470	55,540	48,946	45,470	(3,476)	-7%
413.004 - Unemployment Compensation	-	-	4,196	-	-	-	0%
413.005 - Employer's Share - Health Ins	71,022	58,770	50,164	87,027	64,780	(22,247)	-26%
413.011 - Other Employee Benefits	2,340	1,088	939	1,020	1,200	180	18%
413.012 - Other Employee Health Benefits	5,552	3,890	2,554	2,460	3,600	1,140	46%
420 - Supplies	14,071	10,135	12,585	15,500	15,500	-	0%
421.002 - Stationery and Printing	1,146	1,515	1,253	2,000	2,000	-	0%
421.003 - Other Office Supplies	850	2,145	1,929	4,000	4,000	-	0%
422.001 - Gasoline	6,281	4,245	7,759	5,500	5,500	-	0%
422.002 - Diesel Fuel	-	-	-	1,000	1,000	-	0%
422.005 - Household, Laundry, Cleaning	98	-	-	-	-	-	0%
422.015 - Other	1,370	1,092	957	-	-	-	0%
429.010 - Other	4,326	1,138	687	3,000	3,000	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
430 - Other Services and Charges	629,241	951,305	1,020,905	1,135,942	1,191,250	55,308	7%
431.001 - Legal	209,072	204,371	-	-	-	-	0%
431.004 - General Consulting	30,901	12,185	57,105	68,000	160,000	92,000	135%
431.005 - Financial Consulting	-	20,000	20,000	50,000	50,000	-	0%
431.010 - Other	47,299	26,072	269,263	54,000	162,000	108,000	200%
432.001 - Freight and Express	163	212	62	250	250	-	0%
432.002 - Postage	1,188	2,045	3,051	2,500	2,500	-	0%
432.003 - Travel Expense	3,131	-	1,533	4,000	4,000	-	0%
432.004 - Telephone - Land Line	2,360	6	-	-	-	-	0%
432.005 - Telephone - Cellular	2,383	-	-	-	-	-	0%
432.006 - Internet Charges	1,444	-	-	-	-	-	0%
432.010 - Other	80	-	-	200,000	-	(200,000)	-100%
433.001 - Printing other than office suppl	7,797	7,253	8,377	5,500	5,500	-	0%
433.002 - Publication of Legal Notices	936	1,095	2,808	1,200	1,200	-	0%
433.010 - Other	798	9,767	4,820	10,000	10,000	-	0%
434.001 - Workmen's Compensation	34,254	9,541	-	25,000	10,000	(15,000)	-60%
434.002 - Liability	62,742	118,789	74,729	120,000	120,000	-	0%
434.004 - Other	84,266	13,000	195	13,000	83,000	70,000	538%
434.010 - Other	74	75	47,604	100,000	100,000	-	0%
436.002 - Equipment	1,195	1,195	1,195	2,500	2,500	-	0%
436.010 - Other	76,270	80,255	99,933	43,000	43,000	-	0%
437.002 - Equipment	6,866	6,302	5,152	13,500	13,500	-	0%
438.001 - Principal	-	214,615	221,461	228,526	236,000	7,474	0%
438.002 - Interest	1,300	163,076	156,231	149,166	142,000	(7,166)	0%
438.003 - Paying Agent Fees	-	50	1,250	-	-	-	0%
439.003 - Subscriptions	1,118	4,498	4,203	500	500	-	0%
439.004 - Premiums on Official Bonds	1,185	1,150	1,150	1,300	1,300	-	0%
439.008 - Organization Memberships and Due	1,282	1,109	575	1,000	1,000	-	0%
439.009 - Education	9,294	9,707	550	8,000	8,000	-	0%
439.015 - Bank Fees	8,219	3,143	4,559	10,000	10,000	-	0%
439.016 - Credit Card Processing Fees	10,000	20,419	23,874	10,000	10,000	-	0%
439.020 - Other	23,624	21,375	11,225	15,000	15,000	-	0%
440 - Capital Outlay	18,739	4,999	2,950	5,000	-	(5,000)	-100%
444.010 - Other	12,940	-	-	-	-	-	0%
445.001 - Furniture and Fixtures	-	-	1,766	2,000	-	(2,000)	-100%
445.002 - Motor Equipment	-	-	1,184	-	-	-	0%
445.003 - Office Equipment	-	4,999	-	3,000	-	(3,000)	-100%
445.010 - Other	5,799	-	-	-	-	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
005 - Council	341,660	609,682	340,082	318,846	354,417	35,571	11%
101 - General Fund	341,660	609,682	340,082	318,846	354,417	35,571	11%
410 - Personal services	178,429	178,429	175,771	183,766	177,830	(5,936)	-3%
411.001 - Regular	149,624	149,624	149,624	154,114	149,625	(4,489)	-3%
413.001 - Employer's Share of SS	9,277	9,277	9,277	9,555	9,277	(278)	-3%
413.002 - Employer's Share of Medicare	2,170	2,170	2,170	2,235	2,170	(65)	-3%
413.003 - Employer's Share of PERF	16,758	16,758	14,700	17,262	16,758	(504)	-3%
413.011 - Other Employee Benefits	600	600	-	600	-	(600)	-100%
430 - Other Services and Charges	149,743	428,253	161,311	135,080	176,587	41,507	31%
431.001 - Legal	109,384	362,204	84,640	115,000	115,000	-	0%
431.005 - Financial Consulting	11,481	19,290	25,000	10,000	10,000	-	0%
432.001 - Freight and Express	8	8	-	-	-	-	0%
432.002 - Postage	(53)	-	-	-	-	-	0%
433.002 - Publication of Legal Notices	32	-	-	-	-	-	0%
433.010 - Other	-	-	631	-	-	-	0%
437.002 - Equipment	3,534	4,417	5,169	5,900	5,900	-	0%
439.003 - Subscriptions	1,696	1,695	-	-	-	-	0%
439.009 - Education	25	-	1,242	1,000	1,000	-	0%
439.020 - Other	300	-	755	1,000	1,000	-	0%
439.050 - Internal Service Charges	23,336	40,639	43,874	2,180	43,687	41,507	0%
440 - Capital Outlay	13,488	3,000	3,000	-	-	-	0%
444.010 - Other	13,488	3,000	3,000	-	-	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Police Department

2025 Accomplishments

2025 Accomplishments (as of 7/1)

- ✓ Renovations and repairs to the recently acquired old fire house on Oaklandon Rd to include: Plumbing, New HVAC system, New roof & flooring
- ✓ Integrated and completed restoration to the Mobile Command vehicle.
- ✓ Enhanced security/safety posture with the purchase:
 - ✓ 2 new drones with thermal imagery
 - ✓ Security camera trailer
 - ✓ Department Strategic Plan Strategy 1.1, 1.2, 1.6 & 1.7
 - ✓ Purchased an Asset Management/Quarter Master Software Program to allow tracking of equipment, supplies, and uniforms from purchase to assignment, to repairs, to replacement/destruction.
- ✓ Purchased rifle lighting optics
- ✓ Outfitted entire Reserve Unit with handgun and lighting optics.
- ✓ Completed installation of a new parking lot, and fencing at the LPD Training Facility
- ✓ Standard Issue Equipment updated to included: Fire extinguishers in every issued vehicle – New and Old with brackets, E-Ticket and/or scanners
- ✓ Completed a Narcotics Disposal with ReWorld (formerly Covanta).
- ✓ Increased authorized staffing strength from 65 to 68 with the intent to gain the ability to meet national average citizen/LEO ratio.
- ✓ Increased inventory with the purchase of additional riot shields and gas masks. (Critical Response).
- ✓ Successful completion of the 2025 Citizen's Academy; Department Strategic Plan Strategy 3.1
- ✓ Successfully launched the CRT (Crisis Response Team) program; Department Strategic Plan Strategy 2.1 through 2.9, 3.4 and 4.1
- ✓ Hosting a booth at the annual Black Expo Event July 18th – 20th. Department Strategic Plan Strategy 5.3

2025 Remaining Goals (ongoing projects)

- ✓ Purchase of Training Simulator
 - Emphasis on De-Escalation
 - Develop and implement advanced training modules focusing on de-escalation, cultural competence, and mental health crisis intervention
- ✓ Maintain a minimum of 45 Officers staffing level to actively patrol and respond to Operations calls. Department Strategic Plan Strategy 5.2
 - As staffing levels increase implement Traffic/Crash Unit, Transport Officers and Community Affairs Officer.
- ✓ Improve community engagement, education, and outreach to foster a relationship with community members.
- ✓ Continue hiring additional full-time telecommunicators, with the goal of meeting a minimum staffing requirement of 3 telecommunicators on duty 24/7.
- ✓ Outfit Reserves with optics for new weapons.
- ✓ Obtain a pay increase for all civilian staff.

2026 Objectives

- Secure Funding to Implement the Safe City Project (LPR, Drone, Trailer, PTZ); Department Strategic Plan Strategy 1.1, 1.2, 1.6 & 1.7
- Secure funding and begin building of Outdoor Range and classroom/bay area.
- Review City Ordinance & Resolution associated with the collection of fees.
- Increase the current Communications training budget to promote professional development and continued education. This includes sending 2 employees to the Association of Public-Safety Communications Officials (APCO) Conference and the National Emergency Numbers Association (NENA) Conference & EXPO every year.
- Increase Staffing for Communications to include the implementation of a Real-Time-Crime Center.
- Add an additional fully functional console in Communications to support increased staffing.
- Purchase additional MiFi's for Reserve Division and outfit with Body Worn Cameras.
- Update and implement Guardian Tracking forms for maintaining Review Board specials, training requests, DOR's and officer compliments/complaints; Department Strategic Plan Strategy 4.1
- Implement an online reporting system for non-priority reports and traffic complaints
 - Assigning the Civilian Analyst or an aid to input data into reporting system.
- Build and implement Canine Kennel to board our canines on-site
 - The 2023 quote requires \$25,200.00 for building and \$2,898.00 for electrical.
- Enhance Officer Training and Development
 - Continue to send officers to leadership academy to prepare for supervisory roles
 - Offer mentorship opportunities.
- Assign dual role Merit Officer (s) to work Traffic and reestablish the Explorer/Cadet Program; Department Strategic Plan Strategy 2.1 through 2.9 & 3.2
- Conversion of 2 K9 vehicles into a transport vehicle.

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
006 - Police	9,772,989	9,749,343	13,194,405	13,508,649	15,354,851	1,846,202	14%
101 - General Fund	7,700,746	7,959,343	8,850,866	8,949,251	12,766,697	3,817,446	46%
410 - Personal services	6,419,524	6,146,654	6,808,384	7,479,384	8,978,711	1,499,327	20%
411.001 - Regular	4,052,458	4,161,451	4,575,036	5,890,954	5,379,372	(511,582)	-9%
411.003 - Longevity	(450)	(464)	(464)	4,298	-	(4,298)	-100%
411.004 - Technical Pay	900	1,439	897	927	-	(927)	-100%
411.005 - Other	(1,000)	(1,030)	(1,030)	23,690	23,690	-	0%
412.001 - Overtime	175,866	236,853	283,680	165,830	165,830	-	0%
413.001 - Employer's Share of SS	25,133	18,875	21,768	26,489	29,838	3,349	13%
413.002 - Employer's Share of Medicare	63,349	60,620	67,106	79,634	100,814	21,180	27%
413.003 - Employer's Share of PERF	769,829	850,441	1,023,365	-	1,798,457	1,798,457	0%
413.005 - Employer's Share - Health Ins	799,980	689,659	707,838	1,090,382	1,219,350	128,968	12%
413.007 - Clothing Allowance	62,700	64,000	60,750	94,700	123,000	28,300	30%
413.011 - Other Employee Benefits	430,604	23,465	28,552	52,920	82,800	29,880	56%
413.012 - Other Employee Health Benefits	40,155	41,345	40,886	49,560	55,560	6,000	12%
420 - Supplies	59,894	281,838	134,305	105,500	150,500	45,000	43%
421.002 - Stationery and Printing	1,519	4,248	4,424	1,607	8,000	6,393	398%
421.003 - Other Office Supplies	1,845	1,998	1,664	3,493	5,000	1,507	43%
422.001 - Gasoline	14,702	68,410	1,670	-	-	-	0%
422.005 - Household, Laundry, Cleaning	1,668	1,095	5,644	3,500	5,000	1,500	43%
422.006 - Medical, Surgical, Dental	537	1,509	2,378	4,896	10,500	5,604	114%
422.015 - Other	20,904	106,173	15,705	38,391	75,000	36,609	95%
423.001 - Building Materials	1,062	224	-	7,899	10,000	2,101	27%
423.002 - Gravel	-	-	650	-	-	-	0%
423.006 - Repair Parts - Garage	-	6,711	3,746	2,102	-	(2,102)	-100%
423.007 - Repair Parts - Other	-	5,156	1,305	297	-	(297)	-100%
423.008 - Small Tools and Minor Equipment	-	45,984	51,956	380	-	(380)	-100%
423.015 - Other	-	-	3,948	387	-	(387)	-100%
429.010 - Other	17,657	40,330	41,215	42,548	37,000	(5,548)	-13%
430 - Other Services and Charges	1,221,328	1,428,449	1,899,524	1,364,367	3,637,486	2,273,119	285%
431.001 - Legal	6,500	6,500	6,500	8,000	8,000	-	0%
431.010 - Other	126,106	91,298	124,010	4,200	265,000	260,800	6210%
432.001 - Freight and Express	588	1,987	2,582	1,225	4,000	2,775	227%
432.002 - Postage	2,077	4,499	11,647	4,499	10,000	5,501	122%
432.003 - Travel Expense	1,856	735	749	-	20,000	20,000	0%
432.004 - Telephone - Land Line	4,176	-	-	-	-	-	0%
432.005 - Telephone - Cellular	44,919	-	-	-	-	-	0%
432.006 - Internet Charges	12,359	868	-	-	-	-	0%
432.010 - Other	3,239	2,845	4,813	3,917	5,000	1,083	28%
433.001 - Printing other than office suppl	-	-	653	-	-	-	0%
433.010 - Other	-	-	-	-	8,000	8,000	0%
434.001 - Workmen's Compensation	60,000	59,999	54,991	83,072	110,000	26,928	32%
434.002 - Liability	142,500	186,000	148,000	685,000	1,610,000	925,000	325%
434.010 - Other	9,479	17,499	76,188	77,000	287,000	210,000	273%
435.001 - Electric	42,000	70,000	73,660	100,000	200,000	100,000	100%
435.002 - Gas	8,392	4,350	15,774	10,000	20,000	10,000	100%
435.004 - Water	8,500	8,936	15,863	11,000	22,000	11,000	100%
435.005 - Sewage	5,400	5,494	14,615	5,000	10,000	5,000	100%
436.001 - Repairs and Maintenance	2,692	7,675	17,360	25,004	7,000	(18,004)	-72%
436.002 - Equipment	4,842	4,239	3,681	4,100	5,000	900	22%
436.010 - Other	31,872	34,277	60,279	18,848	100,000	81,152	431%
437.002 - Equipment	18,129	17,668	22,172	21,800	18,000	(3,800)	-17%
437.010 - Other	520	-	535	-	2,000	2,000	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
438.001 - Principal	-	102,452	43,152	-	-	-	0%
438.002 - Interest	-	3,798	394	-	-	-	0%
439.003 - Subscriptions	4,200	70,621	22,376	53,641	30,000	(23,641)	-44%
439.007 - Cry Wolf False Alarm Refund	-	-	-	-	-	-	0%
439.008 - Organization Memberships and Due	850	620	913	320	320	-	0%
439.016 - Credit Card Processing Fees	1,300	1,372	2,931	800	1,500	700	88%
439.020 - Other	39,467	38,298	61,850	81,246	90,000	8,754	11%
439.050 - Internal Service Charges	478,099	441,296	702,896	30,120	603,583	573,463	0%
439.051 - Internal Service Charges -Garage	161,266	245,123	410,940	135,575	201,083	65,508	0%
440 - Capital Outlay	-	102,402	8,653	-	-	-	0%
445.003 - Office Equipment	-	5,370	5,370	-	-	-	0%
445.010 - Other	-	97,032	3,283	-	-	-	0%
176 - Covid-19 ARPA	-	-	2,075,961	700,000	-	(700,000)	-100%
420 - Supplies	-	-	-	350,000	-	(350,000)	-100%
422.001 - Gasoline	-	-	-	345,000	-	(345,000)	-100%
422.002 - Diesel Fuel	-	-	-	5,000	-	(5,000)	-100%
430 - Other Services and Charges	-	-	25,000	350,000	-	(350,000)	-100%
431.010 - Other	-	-	-	170,000	-	(170,000)	-100%
436.001 - Repairs and Maintenance	-	-	25,000	-	-	-	0%
436.010 - Other	-	-	-	100,000	-	(100,000)	-100%
439.003 - Subscriptions	-	-	-	80,000	-	(80,000)	-100%
440 - Capital Outlay	-	-	2,050,961	-	-	-	0%
445.002 - Motor Equipment	-	-	2,028,176	-	-	-	0%
445.010 - Other	-	-	22,785	-	-	-	0%
224 - PS LIT Fund	2,005,422	1,707,020	2,121,651	3,749,898	2,488,154	(1,261,744)	-34%
410 - Personal services	1,000,958	1,022,600	1,022,600	2,360,918	1,573,200	(787,718)	-33%
411.001 - Regular	704,838	725,983	725,983	725,983	1,573,200	847,217	117%
411.003 - Longevity	450	464	464	464	-	(464)	-100%
411.004 - Technical Pay	100	103	103	103	-	(103)	-100%
411.005 - Other	1,000	1,030	1,030	1,030	-	(1,030)	-100%
412.001 - Overtime	15,000	15,450	15,450	15,450	-	(15,450)	-100%
413.001 - Employer's Share of SS	2,468	2,468	2,468	2,468	-	(2,468)	-100%
413.002 - Employer's Share of Medicare	10,589	10,589	10,589	10,589	-	(10,589)	-100%
413.003 - Employer's Share of PERF	156,572	156,572	156,572	1,494,890	-	(1,494,890)	-100%
413.005 - Employer's Share - Health Ins	88,251	88,251	88,251	88,251	-	(88,251)	-100%
413.007 - Clothing Allowance	5,500	5,500	5,500	5,500	-	(5,500)	-100%
413.011 - Other Employee Benefits	16,190	16,190	16,190	16,190	-	(16,190)	-100%
420 - Supplies	353,474	271,194	514,897	170,000	530,000	360,000	212%
421.002 - Stationery and Printing	-	-	168	-	-	-	0%
421.003 - Other Office Supplies	-	-	3,233	-	-	-	0%
422.001 - Gasoline	308,651	270,686	305,861	-	350,000	350,000	0%
422.002 - Diesel Fuel	1,000	-	3,278	-	-	-	0%
422.005 - Household, Laundry, Cleaning	-	-	859	-	-	-	0%
422.006 - Medical, Surgical, Dental	-	-	380	14,000	-	(14,000)	-100%
422.015 - Other	23,496	508	83,129	39,837	50,000	10,163	26%
423.001 - Building Materials	2,905	-	17,971	163	-	(163)	-100%
423.006 - Repair Parts - Garage	-	-	14,860	368	-	(368)	-100%
423.007 - Repair Parts - Other	-	-	8,006	25,632	40,000	14,368	56%
423.008 - Small Tools and Minor Equipment	4,047	-	17,739	5,000	5,000	-	0%
423.015 - Other	-	-	2,375	35,000	35,000	-	0%
429.010 - Other	13,375	-	57,038	50,000	50,000	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
430 - Other Services and Charges	637,990	413,226	584,154	1,218,980	384,954	(834,026)	-69%
431.010 - Other	54,932	315	26,350	12,770	105,000	92,230	722%
432.001 - Freight and Express	-	-	240	-	-	-	0%
432.003 - Travel Expense	-	-	-	800	-	(800)	-100%
434.001 - Workmen's Compensation	60,000	26,828	53,656	295,000	-	(295,000)	-100%
434.002 - Liability	150,000	195,317	206,758	210,000	-	(210,000)	-100%
434.004 - Other	20,000	17,499	15,000	580,000	-	(580,000)	-100%
435.001 - Electric	36,000	3,669	-	-	-	-	0%
436.001 - Repairs and Maintenance	-	2,002	2,247	-	-	-	0%
436.010 - Other	-	-	2,982	41,683	-	(41,683)	-100%
437.010 - Other	-	-	-	5,000	-	(5,000)	-100%
438.001 - Principal	122,786	-	-	-	-	-	0%
438.002 - Interest	22,947	-	-	-	-	-	0%
439.003 - Subscriptions	19,945	-	79,144	30,236	100,000	69,764	231%
439.020 - Other	9,710	330	6,058	34,511	-	(34,511)	-100%
439.050 - Internal Service Charges	141,670	167,266	191,719	8,980	179,954	170,974	0%
440 - Capital Outlay	13,000	-	-	-	-	-	0%
445.002 - Motor Equipment	-	-	-	-	-	-	0%
445.010 - Other	13,000	-	-	-	-	-	0%
233 - Law Enforcement Cont. Ed.	66,821	82,980	145,927	109,500	100,000	(9,500)	-9%
420 - Supplies	33,768	26,056	67,784	5,000	50,000	45,000	900%
421.002 - Stationery and Printing	-	578	558	-	-	-	0%
421.003 - Other Office Supplies	-	396	482	-	-	-	0%
422.004 - Tires and Tubes	-	1,031	1,031	-	-	-	0%
422.005 - Household, Laundry, Cleaning	-	674	1,214	-	-	-	0%
422.015 - Other	27,986	17,576	46,662	1,846	50,000	48,154	2609%
423.006 - Repair Parts - Garage	-	2,268	2,195	-	-	-	0%
423.007 - Repair Parts - Other	-	-	3,985	-	-	-	0%
423.008 - Small Tools and Minor Equipment	-	80	961	-	-	-	0%
423.015 - Other	-	-	2,137	-	-	-	0%
429.010 - Other	5,782	3,453	8,559	3,154	-	(3,154)	-100%
430 - Other Services and Charges	33,053	56,924	78,143	104,500	50,000	(54,500)	-52%
431.010 - Other	9,614	26,195	39,668	31,630	-	(31,630)	-100%
432.001 - Freight and Express	-	221	38	-	-	-	0%
432.003 - Travel Expense	-	-	-	10,000	-	(10,000)	-100%
433.010 - Other	4,640	-	150	8,000	-	(8,000)	-100%
436.001 - Repairs and Maintenance	-	7,365	7,365	-	-	-	0%
436.010 - Other	-	1,040	20	-	-	-	0%
439.003 - Subscriptions	1,200	-	820	1,500	-	(1,500)	-100%
439.008 - Organization Memberships and Due	-	425	350	785	-	(785)	-100%
439.009 - Education	17,599	17,262	23,697	49,435	50,000	565	1%
439.020 - Other	-	4,416	6,035	3,150	-	(3,150)	-100%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Fire Department

2025 Accomplishments

2025 Accomplishments (as of 7/14)

- ✓ Air tags for high priority equipment
- ✓ Become affiliated AHA Training Center
- ✓ Become affiliated with IU Hosp. Training Center
- ✓ CrossWalk to Care program for enhanced 911 services
- ✓ Expand our school programs
- ✓ Front Facing Cameras for all apparatus
- ✓ Heart Scans at no charge
- ✓ Improved Medication Admin Software
- ✓ Increase training opportunities for investigators
- ✓ Integrate Asset tracking Software
- ✓ Integrate staffing software with Payroll
- ✓ Lateral Hiring Process
- ✓ Logistics Chief Implementation
- ✓ Make pre-plans accessible to all LFD
- ✓ MESA - Multi-Hazard Mitigation Plan
- ✓ New Hire List
- ✓ New system for Quartermaster ordering.
- ✓ New Training Equipment
- ✓ Opticom for apparatus for Pendleton Pike
- ✓ Public CPR Classes
- ✓ State Training Institution
- ✓ Take Delivery of new Ladder 38

2025 Remaining Goals (ongoing projects)

- Create list of suggested pre-plan from battalions
- EMS Audits
- Expand on company inspection program
- NERIS reporting
- NFPA 1321 (Standard on Fire Investigations)
- Research a full Community Risk Reduction program for the city

2026 Objectives

- Take delivery of new EG36
- Take delivery of new MD40
- Spec EG37 replacement in late 2026 or early 2027
- Remount contract for MD37 – Delivery in 2027/2028
- Get a Medcart that can be used at the state park
- Priority to meet ISO requirements (Driver program, ODT, Company, and Facilities).
- Set a consistent schedule for trainings.
- Possible facility upgrades.
- Reduce department vehicle accidents - Fully implemented driver training program
- Heartland may be added to IEMS runs
- Full update and review of Standard Operating Guidelines (SOG's)
- Multiple capital improvement projects
- Bi-annual Station inspections
- Must increase gear replacement to 21 sets next year
- Expansion of MIH program (grants for additional personnel)
- Buy Ultrasound Equipment

Fire Marshal

- Increase company inspections.
- Continued education and taking advantage of those available trainings.
- Monitor 2025 system (primary/back-up shift assignments, fire marshal investigations)
- Assign investigator to monitor/follow up case folder
- Continued training (Investigator certification mandates for re-certification)
- 2025 system working well if maintained by DPW
- Continue tracking progress (2025 spreadsheet)
- More construction site visits

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
007 - Fire	14,602,111	15,335,546	17,390,860	17,742,192	17,300,430	(441,762)	-3%
101 - General Fund	10,283,191	10,360,019	11,215,984	11,509,059	11,593,161	84,102	1%
410 - Personal services	8,448,335	8,732,642	9,161,909	10,254,051	9,638,614	(615,437)	-6%
411.001 - Regular	5,475,064	5,891,152	6,259,329	6,922,502	5,860,374	(1,062,128)	-15%
411.003 - Longevity	(2,970)	(2,970)	(2,970)	24,030	-	(24,030)	-100%
411.004 - Technical Pay	15,716	18,508	24,466	17,800	-	(17,800)	-100%
412.001 - Overtime	325,420	487,585	285,844	155,105	150,000	(5,105)	-3%
413.001 - Employer's Share of SS	4,780	5,370	5,730	101,865	6,429	(95,436)	-94%
413.002 - Employer's Share of Medicare	78,358	85,212	87,415	96,735	119,194	22,459	23%
413.003 - Employer's Share of PERF	1,074,913	1,189,177	1,393,881	1,559,725	1,897,501	337,776	22%
413.004 - Unemployment Compensation	-	142	-	-	-	-	0%
413.005 - Employer's Share - Health Ins	1,135,440	984,733	1,030,087	1,260,229	1,395,596	135,367	11%
413.007 - Clothing Allowance	(82,670)	(82,670)	42,980	42,980	49,800	6,820	16%
413.011 - Other Employee Benefits	353,324	83,412	(40,189)	-	84,360	84,360	0%
413.012 - Other Employee Health Benefits	70,960	72,991	75,336	73,080	75,360	2,280	3%
420 - Supplies	126,217	97,835	182,723	176,821	181,932	5,111	3%
421.002 - Stationery and Printing	978	1,102	3,218	2,084	-	(2,084)	-100%
421.003 - Other Office Supplies	1,021	1,802	2,937	3,330	3,000	(330)	-10%
422.002 - Diesel Fuel	8,082	-	-	-	-	-	0%
422.005 - Household, Laundry, Cleaning	9,284	8,787	11,315	11,139	8,500	(2,639)	-24%
422.015 - Other	38,301	28,751	48,748	68,976	87,476	18,500	27%
423.001 - Building Materials	3,627	-	5,490	1,600	1,600	-	0%
423.002 - Gravel	-	-	-	400	-	(400)	-100%
423.006 - Repair Parts - Garage	4,448	11,428	7,829	6,585	6,585	-	0%
423.007 - Repair Parts - Other	8,207	4,362	10,335	12,000	10,000	(2,000)	-17%
423.008 - Small Tools and Minor Equipment	7,484	7,245	12,237	7,200	6,200	(1,000)	-14%
423.015 - Other	2,065	1,486	2,345	4,922	4,500	(422)	-9%
429.010 - Other	42,720	32,872	78,269	58,585	54,071	(4,514)	-8%
430 - Other Services and Charges	1,689,198	1,437,418	1,855,091	1,078,187	1,772,615	694,428	73%
431.010 - Other	78,785	82,963	113,284	91,676	91,000	(676)	-1%
431.100 - Medical	-	358	-	-	-	-	0%
432.001 - Freight and Express	2,249	2,911	4,343	3,008	2,000	(1,008)	-34%
432.002 - Postage	221	460	1,221	1,300	1,300	-	0%
432.003 - Travel Expense	227	317	856	1,463	-	(1,463)	-100%
432.004 - Telephone - Land Line	5,272	-	-	-	-	-	0%
432.005 - Telephone - Cellular	15,000	-	-	-	-	-	0%
432.006 - Internet Charges	37,073	620	-	-	-	-	0%
432.010 - Other	-	-	-	100	-	(100)	-100%
433.001 - Printing other than office suppl	-	-	-	200	-	(200)	-100%
433.010 - Other	-	15	298	500	-	(500)	-100%
434.001 - Workmen's Compensation	109,851	110,000	102,433	355,272	215,000	(140,272)	-39%
434.002 - Liability	73,779	75,000	92,566	207,500	282,500	75,000	36%
434.010 - Other	8,605	14,342	14,637	44,340	44,340	-	0%
435.001 - Electric	-	-	-	20,275	20,275	-	0%
435.002 - Gas	19,242	23,423	27,874	7,725	7,725	-	0%
435.004 - Water	-	-	-	15,000	15,000	-	0%
435.005 - Sewage	-	-	-	5,000	5,000	-	0%
436.001 - Repairs and Maintenance	19,883	30,685	45,454	30,000	30,000	-	0%
436.002 - Equipment	11,822	7,455	12,053	8,600	8,600	-	0%
436.003 - Repair and Maint of Streets	-	3,700	3,700	3,700	1,800	(1,900)	-51%
436.010 - Other	180,076	33,587	65,191	53,429	53,429	-	0%
437.002 - Equipment	7,606	4,417	12,543	7,938	7,938	-	0%
437.010 - Other	310	475	775	1,300	1,300	-	0%
438.001 - Principal	290,000	230,387	85,806	-	-	-	0%
438.002 - Interest	44,604	11,745	5,494	-	-	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
439.003 - Subscriptions	13,331	12,576	23,404	13,610	10,000	(3,610)	-27%
439.008 - Organization Memberships and Due	150	150	150	1,000	1,000	-	0%
439.009 - Education	6,614	4,429	3,785	17,343	9,000	(8,343)	-48%
439.020 - Other	60,226	54,495	75,108	63,948	70,853	6,905	11%
439.050 - Internal Service Charges	597,283	577,998	900,956	38,300	767,505	729,205	0%
439.051 - Internal Service Charges -Garage	106,989	154,910	263,160	85,660	127,050	41,390	0%
440 - Capital Outlay	19,441	92,124	16,261	-	-	-	0%
445.001 - Furniture and Fixtures	-	-	5,875	-	-	-	0%
445.010 - Other	19,441	92,124	10,386	-	-	-	0%
176 - Covid-19 ARPA	-	-	616,995	1,987,000	-	(1,987,000)	-100%
420 - Supplies	-	-	76,614	185,000	-	(185,000)	-100%
422.001 - Gasoline	-	-	-	185,000	-	(185,000)	-100%
429.010 - Other	-	-	76,614	-	-	-	0%
430 - Other Services and Charges	-	-	5,740	-	-	-	0%
432.005 - Telephone - Cellular	-	-	1,440	-	-	-	0%
436.001 - Repairs and Maintenance	-	-	4,300	-	-	-	0%
440 - Capital Outlay	-	-	534,641	1,802,000	-	(1,802,000)	-100%
445.001 - Furniture and Fixtures	-	-	11,578	-	-	-	0%
445.002 - Motor Equipment	-	-	116,930	400,000	-	(400,000)	-100%
445.010 - Other	-	-	406,133	1,402,000	-	(1,402,000)	-100%
224 - PS LIT Fund	2,098,932	2,110,786	2,315,440	1,863,721	2,778,541	914,820	49%
410 - Personal services	1,501,337	1,549,960	1,549,960	1,549,960	2,359,800	809,840	52%
411.001 - Regular	972,462	1,021,085	1,021,085	1,021,085	2,359,800	1,338,715	131%
411.003 - Longevity	2,970	2,970	2,970	2,970	-	(2,970)	-100%
411.004 - Technical Pay	2,200	2,200	2,200	2,200	-	(2,200)	-100%
412.001 - Overtime	50,000	50,000	50,000	50,000	-	(50,000)	-100%
413.002 - Employer's Share of Medicare	18,163	18,163	18,163	18,163	-	(18,163)	-100%
413.003 - Employer's Share of PERF	188,607	188,607	188,607	188,607	-	(188,607)	-100%
413.005 - Employer's Share - Health Ins	135,365	135,365	135,365	135,365	-	(135,365)	-100%
413.007 - Clothing Allowance	6,820	6,820	6,820	6,820	-	(6,820)	-100%
413.011 - Other Employee Benefits	124,750	124,750	124,750	124,750	-	(124,750)	-100%
420 - Supplies	209,481	208,933	323,119	98,121	255,621	157,500	161%
422.001 - Gasoline	35,426	36,249	57,288	-	80,000	80,000	0%
422.002 - Diesel Fuel	117,347	100,000	147,986	-	80,000	80,000	0%
422.015 - Other	55,309	68,596	111,422	93,121	93,121	-	0%
429.010 - Other	1,399	4,088	6,423	5,000	2,500	(2,500)	-50%
430 - Other Services and Charges	335,435	312,109	442,361	215,640	163,120	(52,520)	-25%
434.001 - Workmen's Compensation	98,270	72,885	99,947	207,500	-	(207,500)	-100%
434.002 - Liability	46,131	75,000	91,691	-	-	-	0%
434.004 - Other	10,625	12,499	12,500	-	-	-	0%
438.001 - Principal	44,971	-	-	-	-	-	0%
439.050 - Internal Service Charges	135,438	151,725	238,223	8,140	163,120	154,980	0%
440 - Capital Outlay	52,679	39,784	-	-	-	-	0%
445.002 - Motor Equipment	12,895	-	-	-	-	-	0%
445.010 - Other	39,784	39,784	-	-	-	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
625 - EMS Fund	2,219,988	2,864,741	3,242,441	2,382,412	2,928,728	546,316	23%
410 - Personal services	1,497,111	1,693,376	1,779,423	1,760,258	1,685,975	(74,283)	-4%
411.001 - Regular	780,708	881,088	934,516	1,146,908	1,113,040	(33,868)	-3%
412.001 - Overtime	356,811	414,933	440,804	207,779	200,000	(7,779)	-4%
413.001 - Employer's Share of SS	68,964	79,555	83,521	71,108	69,009	(2,099)	-3%
413.002 - Employer's Share of Medicare	16,129	18,606	19,533	16,630	16,140	(490)	-3%
413.003 - Employer's Share of PERF	118,764	145,510	150,103	111,713	108,408	(3,305)	-3%
413.005 - Employer's Share - Health Ins	148,315	147,325	143,166	197,120	172,178	(24,942)	-13%
413.007 - Clothing Allowance	3,300	3,500	3,300	3,600	3,600	-	0%
413.011 - Other Employee Benefits	2,400	254	1,200	1,800	1,200	(600)	-33%
413.012 - Other Employee Health Benefits	1,720	2,605	3,280	3,600	2,400	(1,200)	-33%
420 - Supplies	186,929	179,478	286,101	201,356	179,000	(22,356)	-11%
421.003 - Other Office Supplies	2,020	3,732	4,165	5,356	3,000	(2,356)	-44%
422.004 - Tires and Tubes	6,781	12,932	12,887	13,000	13,000	-	0%
422.006 - Medical, Surgical, Dental	157,784	123,745	193,477	140,000	120,000	(20,000)	-14%
422.015 - Other	19,093	26,343	57,813	30,000	30,000	-	0%
423.006 - Repair Parts - Garage	1,251	11,093	11,322	10,000	10,000	-	0%
423.007 - Repair Parts - Other	-	1,545	6,249	2,000	2,000	-	0%
423.008 - Small Tools and Minor Equipment	-	88	188	1,000	1,000	-	0%
430 - Other Services and Charges	516,942	976,407	1,176,917	420,798	838,753	417,955	101%
431.010 - Other	145,570	152,138	190,615	215,727	215,000	(727)	0%
432.001 - Freight and Express	-	55	296	300	-	(300)	-100%
432.003 - Travel Expense	-	-	-	1,374	-	(1,374)	-100%
433.010 - Other	(1,831)	-	-	-	-	-	0%
435.001 - Electric	65,000	67,713	75,014	121,700	121,700	-	0%
435.002 - Gas	20,000	20,744	9,114	-	-	-	0%
435.004 - Water	25,000	25,463	49,780	-	-	-	0%
435.005 - Sewage	7,500	7,659	16,583	-	-	-	0%
436.001 - Repairs and Maintenance	5,478	9,105	20,085	15,000	15,000	-	0%
436.002 - Equipment	-	4,300	-	-	-	-	0%
436.010 - Other	25,180	7,514	55,141	10,237	10,000	(237)	-2%
438.001 - Principal	59,969	474,144	405,191	-	225,000	225,000	0%
438.002 - Interest	-	45,060	30,707	-	25,000	25,000	0%
439.001 - Refunds, Awards, Indemnities	-	-	-	-	-	-	0%
439.003 - Subscriptions	-	2,154	2,219	2,500	2,500	-	0%
439.009 - Education	-	7,500	32,075	15,000	15,000	-	0%
439.020 - Other	18,370	2,576	27,980	30,000	30,000	-	0%
439.050 - Internal Service Charges	146,706	150,282	262,117	8,960	179,553	170,593	0%
440 - Capital Outlay	19,006	15,480	-	-	225,000	225,000	0%
445.010 - Other	19,006	15,480	-	-	225,000	225,000	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Department of Parks & Recreation

2025 Accomplishments

2025 Accomplishments (as of 7/14)

- ☑ Install new playground at Soccer Park – Fall 2025
- ☑ Establish a Community Garden Committee and Initiate Design
- ☑ Community Activity Center Refresh
- ☑ Expand Free Community Event
- ☑ Landscaping at LGC, Civic Plaza and Cultural Campus
- ☑ Playground Safety System at Community Park, Veterans Park and Explorer Park
- ☑ July 4th City Celebration
- ☑ Hosted the second Lawrence BBQ & Blues Festival, expanding citywide event offerings
- ☑ Expanded the Fort Ben Farmers Market with record vendor and resident participation

2025 Remaining Goals (ongoing projects)

- ☐ Pathway Re-Construction at Veterans Park
- ☐ Accessible Swing Sets at Community and Explorer Park
- ☐ Sand Volleyball Court at Lee Road Park
- ☐ Foster Partnership with Skateboard Ambassadors
- ☐ Revitalize Lawrence Park Foundation
- ☐ Complete Design of Upper Fall Creek Trail Extension
- ☐ Bid Construction of Upper Fall Creek Trail Extension
- ☐ Obtain 100 Percent Staffing Levels in Parks and Recreation Divisions
- ☐ Expand League Offerings through Partnerships

2026 Objectives

- ☐ Implement phase one of the Community Park Master Plan.
- ☐ Facilitate the update and re-establishment of Department wide Five-Year master plan as required for all State and Federal grant submissions.
- ☐ Remodel of the Lawrence Community Center, both levels.
- ☐ Develop and implement a park security camera in all park locations and facilities.
- ☐ Revitalization of Explorer Park Shelter and comfort station.
- ☐ Implement keyless entry process for all building rentals and restrooms.
- ☐ Advance turf grass management at all park locations, including annual seeding, fertilization and weed control.
- ☐ Automate all park rental and programing processes.

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
008 - Parks	1,987,520	1,886,972	2,274,504	1,787,634	2,093,617	305,983	17%
101 - General Fund	1,787,715	1,615,085	1,617,914	1,640,254	1,931,386	291,132	18%
410 - Personal services	785,620	754,756	777,025	924,635	974,307	49,672	5%
411.001 - Regular	530,468	523,526	543,264	644,379	695,416	51,037	8%
412.001 - Overtime	32,523	32,140	30,668	55,000	45,000	(10,000)	-18%
413.001 - Employer's Share of SS	36,470	35,964	36,936	39,951	43,116	3,165	8%
413.002 - Employer's Share of Medicare	8,529	8,411	8,638	9,343	10,084	741	8%
413.003 - Employer's Share of PERF	61,257	60,105	59,952	60,149	59,741	(408)	-1%
413.004 - Unemployment Compensation	-	-	(1,244)	-	-	-	0%
413.005 - Employer's Share - Health Ins	106,257	87,710	91,636	109,813	114,950	5,137	5%
413.011 - Other Employee Benefits	5,716	2,400	2,125	1,800	1,800	-	0%
413.012 - Other Employee Health Benefits	4,400	4,500	5,050	4,200	4,200	-	0%
420 - Supplies	109,075	106,993	143,711	175,150	206,750	31,600	18%
421.001 - Official Records	-	-	-	200	200	-	0%
421.002 - Stationery and Printing	-	278	344	500	500	-	0%
421.003 - Other Office Supplies	1,117	442	724	2,500	2,500	-	0%
422.001 - Gasoline	19,228	20,327	35,097	27,250	27,250	-	0%
422.002 - Diesel Fuel	14,230	12,179	15,768	12,200	12,000	(200)	-2%
422.003 - Oil	637	681	-	1,000	1,000	-	0%
422.004 - Tires and Tubes	2,677	2,334	3,952	2,000	4,000	2,000	100%
422.005 - Household, Laundry, Cleaning	13,844	8,955	11,203	15,000	15,000	-	0%
422.006 - Medical, Surgical, Dental	1,087	1,406	1,846	2,000	2,000	-	0%
422.015 - Other	4,710	3,636	6,642	5,000	6,000	1,000	20%
423.001 - Building Materials	1,434	1,787	5,549	10,000	7,500	(2,500)	-25%
423.002 - Gravel	538	-	358	1,000	1,000	-	0%
423.003 - Sand	-	-	-	-	5,000	5,000	0%
423.004 - Cement	489	124	1,364	1,000	1,000	-	0%
423.006 - Repair Parts - Garage	5,452	4,968	5,394	4,000	5,000	1,000	25%
423.007 - Repair Parts - Other	8,829	6,403	14,578	15,000	15,000	-	0%
423.008 - Small Tools and Minor Equipment	2,382	6,790	5,993	6,200	5,000	(1,200)	-19%
423.015 - Other	29,111	33,713	30,781	40,000	40,000	-	0%
429.010 - Other	3,310	2,970	4,118	30,300	56,800	26,500	87%
430 - Other Services and Charges	800,954	658,452	673,178	540,469	743,329	202,860	39%
431.004 - General Consulting	13,750	3,424	-	-	-	-	0%
431.010 - Other	50,312	11,817	10,820	13,000	10,000	(3,000)	-23%
432.001 - Freight and Express	3,828	2,813	3,002	5,000	5,000	-	0%
432.002 - Postage	356	450	349	1,000	1,000	-	0%
432.004 - Telephone - Land Line	4,052	-	-	-	-	-	0%
432.005 - Telephone - Cellular	3,514	-	-	-	-	-	0%
432.006 - Internet Charges	10,363	253	-	-	-	-	0%
432.010 - Other	537	48	48	100	100	-	0%
433.001 - Printing other than office suppl	120	-	-	-	-	-	0%
433.002 - Publication of Legal Notices	-	-	-	100	100	-	0%
433.010 - Other	1	-	-	200	200	-	0%
434.001 - Workmen's Compensation	17,941	12,554	17,043	15,000	18,000	3,000	20%
434.002 - Liability	42,349	32,999	64,035	70,631	80,000	9,369	13%
434.004 - Other	5,626	-	-	-	-	-	0%
434.010 - Other	5,083	5,000	24,025	14,369	14,369	-	0%
435.001 - Electric	111,161	115,000	97,286	120,000	120,000	-	0%
435.002 - Gas	23,010	18,518	11,388	20,000	20,000	-	0%
435.004 - Water	39,000	39,234	62,300	41,833	40,000	(1,833)	-4%
435.005 - Sewage	9,275	13,600	16,681	13,727	10,000	(3,727)	-27%
436.001 - Repairs and Maintenance	20,903	22,515	23,735	24,500	50,000	25,500	104%
436.010 - Other	14,036	24,309	11,885	-	-	-	0%
437.002 - Equipment	6,366	4,417	5,543	10,000	10,000	-	0%
437.010 - Other	1,884	150	1,045	5,500	8,000	2,500	45%
438.001 - Principal	-	30,961	15,999	1	-	(1)	-100%
438.002 - Interest	-	4,591	1,899	1	-	(1)	-100%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
439.008 - Organization Memberships and Due	348	316	316	500	500	-	0%
439.009 - Education	-	175	430	2,000	4,000	2,000	100%
439.016 - Credit Card Processing Fees	1,800	1,873	2,861	5,000	5,000	-	0%
439.020 - Other	308,830	163,066	98,227	158,940	190,000	31,060	20%
439.050 - Internal Service Charges	93,220	129,504	169,649	6,940	139,073	132,133	0%
439.051 - Internal Service Charges -Garage	13,289	20,865	34,612	12,127	17,987	5,860	0%
440 - Capital Outlay	92,066	94,884	24,000	-	7,000	7,000	0%
444.001 - Fencing	264	24,000	24,000	-	7,000	7,000	0%
444.010 - Other	62,055	52,951	-	-	-	-	0%
445.001 - Furniture and Fixtures	4,000	4,000	-	-	-	-	0%
445.002 - Motor Equipment	16,025	1,499	-	-	-	-	0%
445.003 - Office Equipment	10,000	-	-	-	-	-	0%
445.010 - Other	(278)	12,434	-	-	-	-	0%
176 - Covid-19 ARPA	102,754	142,879	474,551	-	-	-	0%
420 - Supplies	10,583	5,470	-	-	-	-	0%
421.003 - Other Office Supplies	305	-	-	-	-	-	0%
422.015 - Other	3,964	-	-	-	-	-	0%
423.007 - Repair Parts - Other	864	864	-	-	-	-	0%
423.015 - Other	3,510	3,510	-	-	-	-	0%
429.010 - Other	1,940	1,096	-	-	-	-	0%
430 - Other Services and Charges	92,171	137,409	247,326	-	-	-	0%
431.002 - Engineering	-	-	247,326	-	-	-	0%
431.004 - General Consulting	85,752	134,979	-	-	-	-	0%
431.010 - Other	3,357	-	-	-	-	-	0%
432.001 - Freight and Express	28	-	-	-	-	-	0%
432.003 - Travel Expense	136	136	-	-	-	-	0%
433.001 - Printing other than office suppl	15	-	-	-	-	-	0%
436.001 - Repairs and Maintenance	589	-	-	-	-	-	0%
436.010 - Other	884	884	-	-	-	-	0%
437.010 - Other	1,410	1,410	-	-	-	-	0%
440 - Capital Outlay	-	-	227,225	-	-	-	0%
444.001 - Fencing	-	-	205,463	-	-	-	0%
445.002 - Motor Equipment	-	-	21,762	-	-	-	0%
211 - Parks N/R Fund	97,051	129,008	182,039	147,380	162,231	14,851	10%
420 - Supplies	7,815	27,792	34,651	69,000	69,000	-	0%
422.006 - Medical, Surgical, Dental	11	-	-	1,000	1,000	-	0%
422.015 - Other	776	2,855	9,653	15,000	15,000	-	0%
423.001 - Building Materials	-	8,400	4,103	10,000	10,000	-	0%
423.002 - Gravel	-	-	-	5,000	5,000	-	0%
423.006 - Repair Parts - Garage	-	-	-	2,000	2,000	-	0%
423.007 - Repair Parts - Other	-	4,465	3,649	4,500	4,500	-	0%
423.008 - Small Tools and Minor Equipment	200	4,705	4,705	7,000	7,000	-	0%
423.015 - Other	-	3,946	9,450	17,500	17,500	-	0%
429.010 - Other	6,828	3,421	3,091	7,000	7,000	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
430 - Other Services and Charges	79,359	54,436	91,243	73,380	88,231	14,851	20%
431.010 - Other	24,920	-	-	5,000	5,000	-	0%
432.001 - Freight and Express	2,101	5,705	3,722	2,100	2,100	-	0%
432.006 - Internet Charges	-	-	-	2,000	2,000	-	0%
432.010 - Other	-	-	-	1,000	1,000	-	0%
433.010 - Other	226	-	-	-	-	-	0%
435.005 - Sewage	2,500	247	-	-	-	-	0%
436.001 - Repairs and Maintenance	-	2,926	3,540	8,000	8,000	-	0%
436.010 - Other	10,810	13,705	16,079	25,000	25,000	-	0%
437.002 - Equipment	1,162	-	-	2,000	2,000	-	0%
437.010 - Other	2,244	5,000	4,710	5,000	5,000	-	0%
439.001 - Refunds, Awards, Indemnities	6,342	6,394	5,328	7,500	7,500	-	0%
439.020 - Other	15,856	6,042	39,719	15,000	15,000	-	0%
439.050 - Internal Service Charges	13,198	14,417	18,145	780	15,631	14,851	0%
440 - Capital Outlay	9,877	46,780	56,145	5,000	5,000	-	0%
444.010 - Other	-	2,575	2,575	-	-	-	0%
445.001 - Furniture and Fixtures	-	44,205	44,485	5,000	5,000	-	0%
445.010 - Other	9,877	-	9,085	-	-	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Department of Streets

2025 Accomplishments

2025 Accomplishments (as of 7/3)

- ☑ 3,800 tons of asphalt used for potholes repaired.
- ☑ 130FT of sidewalk trip hazards removed.
- ☑ Replaced over 1,200 feet of sidewalk and installed ADA ramps.
- ☑ Repaired 200ft of open ditches.
- ☑ Swept the entire City once 130 miles 80 cubic yards of debris removed.
- ☑ Tree removal and stump grinding throughout the city.
- ☑ Cut back City right ways.
- ☑ Repaired parking lots at the Community Park.
- ☑ Painted streets and crosswalks.
- ☑ 50 street signs were replaced

2025 Remaining Goals (ongoing projects)

- ☐ Sidewalk replacement.
- ☐ Finish CCMG street paving.
- ☐ Pothole repair
- ☐ Fall street sweeping.
- ☐ Right away mowing.
- ☐ Clearing out the railroad at Community Park

2026 Objectives

- ☐ Trade in 3 pickup trucks and purchase 3 new pickup trucks and plows. Capital
- ☐ Replace the old mini dump truck. Capital
- ☐ Pave and strip patch as many roads as possible.
- ☐ Continue sidewalk replacement program.
- ☐ Replace the AC unit at 59th shop.
- ☐ Add a building for vehicle storage at 59th. Capital
- ☐ Look into replacing and adding new fence around 53thrd street shop. Capital
- ☐ Look into trading in our 2009 lightning loader.
- ☐ Try and purchase non CDL required dump trucks due to not having enough CDL drivers. Capital
- ☐ CCMG paving
- ☐ Community Park Parking drainage
- ☐ Clear out ditch on Franklin road ditch so parking lot will drain

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
009 - Street	3,002,184	3,915,210	3,619,498	3,378,488	3,852,277	473,789	14%
201 - MVH Fund	3,002,184	3,915,210	3,619,498	3,378,488	3,852,277	473,789	14%
410 - Personal services	870,518	801,038	726,784	813,908	798,197	(15,711)	-2%
411.001 - Regular	594,024	577,291	531,138	570,467	553,247	(17,220)	-3%
411.004 - Technical Pay	2,080	2,080	2,080	-	-	-	0%
412.001 - Overtime	23,136	18,579	13,094	50,000	50,000	-	0%
413.001 - Employer's Share of SS	39,507	38,214	34,177	35,370	34,302	(1,068)	-3%
413.002 - Employer's Share of Medicare	9,239	8,937	7,993	8,272	8,023	(249)	-3%
413.003 - Employer's Share of PERF	69,030	65,748	60,438	58,311	57,538	(773)	-1%
413.005 - Employer's Share - Health Ins	116,269	80,943	73,662	87,372	90,971	3,599	4%
413.011 - Other Employee Benefits	12,493	4,276	756	756	756	-	0%
413.012 - Other Employee Health Benefits	4,740	4,970	3,446	3,360	3,360	-	0%
420 - Supplies	638,255	688,735	653,084	545,200	545,200	-	0%
421.003 - Other Office Supplies	1,220	760	723	1,000	1,000	-	0%
422.001 - Gasoline	6,001	4,118	5,596	7,000	7,000	-	0%
422.002 - Diesel Fuel	83,184	54,384	64,989	75,000	75,000	-	0%
422.003 - Oil	-	-	2,238	-	-	-	0%
422.005 - Household, Laundry, Cleaning	3,039	2,301	2,625	4,000	4,000	-	0%
422.006 - Medical, Surgical, Dental	116	-	274	200	200	-	0%
422.015 - Other	49,587	41,641	68,084	50,000	50,000	-	0%
423.001 - Building Materials	12,592	13,710	17,050	20,000	20,000	-	0%
423.002 - Gravel	4,093	29,000	10,843	-	-	-	0%
423.004 - Cement	1,611	621	-	5,000	5,000	-	0%
423.005 - Asphalt Materials	51,601	137,040	39,249	50,000	50,000	-	0%
423.006 - Repair Parts - Garage	46,704	37,187	25,428	25,000	25,000	-	0%
423.007 - Repair Parts - Other	60,240	36,209	57,041	31,000	31,000	-	0%
423.008 - Small Tools and Minor Equipment	94,898	59,018	29,485	37,000	37,000	-	0%
423.009 - Street Light Repair	11,000	3,092	-	30,000	30,000	-	0%
423.015 - Other	204,974	253,072	304,763	190,000	190,000	-	0%
429.010 - Other	7,395	16,582	24,696	20,000	20,000	-	0%
430 - Other Services and Charges	1,359,509	2,273,378	2,239,630	2,019,380	2,508,880	489,500	25%
431.001 - Legal	(2,500)	-	-	-	-	-	0%
431.002 - Engineering	83,364	552,899	537,980	49,546	700,000	650,454	1313%
431.004 - General Consulting	(3,100)	-	-	-	-	-	0%
432.001 - Freight and Express	5,841	983	1,434	4,000	4,000	-	0%
432.002 - Postage	(38)	40	120	150	150	-	0%
432.003 - Travel Expense	-	-	-	600	600	-	0%
432.004 - Telephone - Land Line	8,048	3,734	5,876	-	-	-	0%
432.005 - Telephone - Cellular	6,908	6,970	7,324	-	-	-	0%
432.006 - Internet Charges	9,340	3,071	4,019	-	-	-	0%
432.010 - Other	100	-	15	100	100	-	0%
434.001 - Workmen's Compensation	40,000	24,481	33,233	16,699	37,000	20,301	122%
434.002 - Liability	50,000	55,000	87,538	114,032	159,032	45,000	39%
434.004 - Other	15,000	8,000	21,277	-	-	-	0%
434.010 - Other	-	-	-	17,269	17,269	-	0%
435.001 - Electric	150,000	172,607	93,502	166,049	-	(166,049)	-100%
435.002 - Gas	12,844	12,919	6,979	24,951	-	(24,951)	-100%
435.004 - Water	3,000	3,039	8,019	2,500	-	(2,500)	-100%
435.005 - Sewage	3,000	3,089	7,927	2,500	-	(2,500)	-100%
436.001 - Repairs and Maintenance	14,444	2,636	3,476	20,000	20,000	-	0%
436.002 - Equipment	13,736	26,474	-	25,000	25,000	-	0%
436.003 - Repair and Maint of Streets	102,400	620,039	591,442	1,314,154	1,000,000	(314,154)	-24%
436.004 - Repair & Maintenance of Sidewalk	151,036	42,680	-	-	-	-	0%
436.010 - Other	61,234	49,491	45,627	21,000	35,000	14,000	67%
437.002 - Equipment	8,930	3,130	3,562	10,000	10,000	-	0%
437.010 - Other	(143)	1,038	1,572	1,000	1,000	-	0%
438.001 - Principal	124,422	194,653	181,389	36,300	38,000	1,700	5%
438.002 - Interest	10,655	21,522	10,833	-	-	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Lawrence 2026 Budget
(Advertised)

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
439.003 - Subscriptions	(350)	-	1,000	500	500	-	0%
439.008 - Organization Memberships and Due	24,482	19,425	23,990	25,000	30,000	5,000	20%
439.009 - Education	-	150	-	2,500	2,500	-	0%
439.020 - Other	210,653	126,417	105,892	113,793	100,000	(13,793)	-12%
439.050 - Internal Service Charges	214,582	253,226	346,676	13,580	272,135	258,555	0%
439.051 - Internal Service Charges -Garage	41,621	65,665	108,928	38,157	56,594	18,437	0%
440 - Capital Outlay	133,902	152,059	-	-	-	-	0%
443.010 - Buildings Other	-	27,595	-	-	-	-	0%
445.002 - Motor Equipment	133,104	112,848	-	-	-	-	0%
445.004 - Street Machinery and Equip	-	11,616	-	-	-	-	0%
445.010 - Other	798	-	-	-	-	-	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).
All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.
See "Schedule of Significant Assumptions".

Lawrence 2026 Budget
(Advertised)

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
010 - Sanitation	2,087,374	2,246,520	2,824,021	2,530,000	2,500,000	(30,000)	-1%
101 - General Fund	2,087,374	2,246,520	2,824,021	2,530,000	2,500,000	(30,000)	-1%
430 - Other Services and Charges	2,087,374	2,246,520	2,824,021	2,530,000	2,500,000	(30,000)	-1%
439.006 - Trash Collection Contract	2,087,374	2,246,520	2,824,021	2,530,000	2,500,000	(30,000)	-1%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).
All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.
See "Schedule of Significant Assumptions".

Human Resources Department

2025 Accomplishments

2025 Accomplishments (as of 7/3)

- ☑ Implemented cost-containment strategies that resulted in maintaining flat premium rates.
- ☑ Successfully negotiated competitive insurance rates and completed a smooth open enrollment process for employee benefits.
- ☑ Boosted employee engagement through a well-attended Employee Appreciation Lunch & Fun event and successful Employee Open House.
- ☑ Launched leadership and professional development training to support growth and succession planning across departments for executive leadership team.
- ☑ Provide sensory area and accessibility items at City events in partnership with Lawrence Advisory Council on Disabilities (LACD).

2025 Remaining Goals (ongoing projects)

- ☐ Implement a digital platform for streamlined online benefits enrollment, improving efficiency and employee accessibility, while developing a seamless integration with Electronic Data Interchange (EDI) systems to benefit providers online enrollment.
- ☐ Continue updating benefits provisions in accordance with the municipal code and reflect changes in the revised City Employee Handbook.
- ☐ Host an XBE Vendor Fair to promote equitable opportunities and strengthen partnerships with certified businesses.
- ☐ Provide ongoing leadership and professional development training.

2026 Objectives

- ☐ Finalize implementation of the digital benefits enrollment platform to improve efficiency and employee access.
- ☐ Promote and increase utilization of the City's Health Clinic through targeted communication and engagement efforts.
- ☐ Increase training through more internal workshops on compliance and safety awareness.
- ☐ Update, develop and implement standardized HR policies and procedures to promote consistency, compliance, and operational efficiency across departments.

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
011 - HR	-	223,099	270,304	307,665	314,656	6,991	2%
701 - Administrative Services	-	223,099	270,304	307,665	314,656	6,991	2%
410 - Personal services	-	223,099	229,184	241,826	237,406	(4,420)	-2%
411.001 - Regular	-	168,568	173,708	179,973	176,925	(3,048)	-2%
412.001 - Overtime	-	-	-	800	-	(800)	-100%
413.001 - Employer's Share of SS	-	10,034	10,334	11,158	10,970	(188)	-2%
413.002 - Employer's Share of Medicare	-	2,347	2,417	2,610	2,566	(44)	-2%
413.003 - Employer's Share of PERF	-	18,880	19,455	20,157	19,816	(341)	-2%
413.005 - Employer's Share - Health Ins	-	20,270	20,270	24,128	24,129	1	0%
413.011 - Other Employee Benefits	-	1,200	1,200	1,200	1,200	-	0%
413.012 - Other Employee Health Benefits	-	1,800	1,800	1,800	1,800	-	0%
420 - Supplies	-	-	12,583	11,520	8,000	(3,520)	-31%
422.015 - Other	-	-	-	520	1,500	980	188%
429.010 - Other	-	-	12,583	11,000	6,500	(4,500)	-41%
430 - Other Services and Charges	-	-	28,537	54,319	69,250	14,931	27%
431.010 - Other	-	-	18,499	30,000	36,000	6,000	20%
432.003 - Travel Expense	-	-	-	3,000	6,000	3,000	100%
433.001 - Printing other than office suppl	-	-	713	17,319	13,250	(4,069)	-23%
439.008 - Organization Memberships and Due	-	-	475	1,000	1,000	-	0%
439.009 - Education	-	-	-	3,000	3,000	-	0%
439.020 - Other	-	-	8,850	-	10,000	10,000	0%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

Information Technology Department

2025 Accomplishments

2025 Accomplishments (as of 7/14)

- ☑ Replaced wireless access points at the Government Center
- ☑ Stood up Hyper-V server and migrated virtual servers from VMWare to Hyper-V
- ☑ Migrated NetMotion on premise to SecureAccess hosted
- ☑ Migrated on premise 3cx server to the 3cx hosted
- ☑ Assisted with New World migration to AWS
- ☑ Setup OpenMeeting for the Public Assembly Room

2025 Remaining Goals (ongoing projects)

- ☐ Replace network switches at the Government Center
- ☐ Replace wireless access points at the PD
- ☐ Stand up and configure Microsoft Intune

2026 Objectives

- ☐ To keep the environment at industry standard levels. Increase efficiency and simplify for the network and related systems/services.

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
012 - IT	1,358,480	1,456,429	1,555,976	1,775,600	1,530,737	(244,863)	-14%
701 - Administrative Services	-	34,027	-	-	-	-	0%
430 - Other Services and Charges	-	34,027	-	-	-	-	0%
432.006 - Internet Charges	-	34,027	-	-	-	-	0%
702 - Technology Services	1,358,480	1,422,402	1,555,976	1,775,600	1,530,737	(244,863)	-14%
410 - Personal services	6,708	414	-	-	-	-	0%
411.001 - Regular	6,232	384	-	-	-	-	0%
413.001 - Employer's Share of SS	386	24	-	-	-	-	0%
413.002 - Employer's Share of Medicare	90	6	-	-	-	-	0%
420 - Supplies	11,621	12,453	1,326	12,500	5,000	(7,500)	-60%
421.001 - Official Records	-	-	-	-	2,500	2,500	0%
421.002 - Stationery and Printing	-	-	-	2,500	2,500	-	0%
421.003 - Other Office Supplies	7,857	7,379	-	-	-	-	0%
422.015 - Other	-	-	(3)	-	-	-	0%
429.010 - Other	3,764	5,074	1,329	10,000	-	(10,000)	-100%
430 - Other Services and Charges	1,248,683	1,329,892	1,358,358	1,613,100	1,394,237	(218,863)	-14%
431.010 - Other	903,479	912,123	911,643	885,000	826,000	(59,000)	-7%
432.001 - Freight and Express	233	215	21	500	-	(500)	-100%
432.004 - Telephone - Land Line	20,417	57,733	73,471	60,000	19,066	(40,934)	-68%
432.005 - Telephone - Cellular	8,473	85,660	98,320	144,000	178,560	34,560	24%
432.006 - Internet Charges	4,125	32,277	105,632	130,000	85,268	(44,732)	-34%
432.010 - Other	1,035	7,000	7,724	7,000	-	(7,000)	-100%
434.002 - Liability	-	76,600	-	161,600	-	(161,600)	-100%
436.010 - Other	17,768	4,711	1,857	25,000	15,000	(10,000)	-40%
439.003 - Subscriptions	14,520	12,879	157,671	200,000	270,343	70,343	35%
439.020 - Other	278,633	140,694	2,019	-	-	-	0%
440 - Capital Outlay	91,468	79,643	196,292	150,000	131,500	(18,500)	-12%
445.003 - Office Equipment	78,241	43,999	39	-	-	-	0%
445.010 - Other	13,227	35,644	196,253	150,000	131,500	(18,500)	-12%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
013 - Garage	530,656	673,792	628,033	626,043	626,869	826	0%
703 - Garage	530,656	673,792	628,033	626,043	626,869	826	0%
410 - Personal services	221,099	230,919	256,819	288,230	283,919	(4,311)	-1%
411.001 - Regular	150,095	154,689	173,484	187,520	182,188	(5,332)	-3%
412.001 - Overtime	2,978	942	717	5,000	5,000	-	0%
413.001 - Employer's Share of SS	9,835	9,837	10,877	11,627	11,296	(331)	-3%
413.002 - Employer's Share of Medicare	2,300	2,301	2,544	2,720	2,642	(78)	-3%
413.003 - Employer's Share of PERF	17,145	17,431	19,510	21,003	20,405	(598)	-3%
413.005 - Employer's Share - Health Ins	36,341	42,869	46,332	56,260	58,788	2,528	4%
413.011 - Other Employee Benefits	5	-	-	500	-	(500)	-100%
413.012 - Other Employee Health Benefits	2,400	2,850	3,355	3,600	3,600	-	0%
420 - Supplies	214,553	236,415	244,916	250,264	254,050	3,786	2%
422.003 - Oil	9,368	8,527	7,369	9,000	9,140	140	2%
422.004 - Tires and Tubes	38,272	53,052	56,717	54,038	54,850	812	2%
422.005 - Household, Laundry, Cleaning	52	87	94	100	110	10	10%
423.006 - Repair Parts - Garage	150,614	154,623	163,740	170,000	172,550	2,550	2%
423.007 - Repair Parts - Other	2,264	6,369	4,297	3,300	3,350	50	2%
423.008 - Small Tools and Minor Equipment	11,915	10,703	11,467	12,593	12,790	197	2%
423.015 - Other	971	1,555	1,114	1,100	1,120	20	2%
429.000 - Other Supplies	974	974	-	-	-	-	0%
429.010 - Other	123	525	118	133	140	7	5%
430 - Other Services and Charges	95,004	206,458	126,298	87,549	88,900	1,351	2%
431.010 - Other	-	(252)	-	-	-	-	0%
432.001 - Freight and Express	696	1,950	697	700	720	20	3%
432.003 - Travel Expense	-	1,922	-	1,000	1,020	20	2%
432.005 - Telephone - Cellular	552	-	-	-	-	-	0%
432.010 - Other	-	-	-	611	630	19	3%
434.002 - Liability	412	412	-	-	-	-	0%
434.010 - Other	190	190	67	-	-	-	0%
436.001 - Repairs and Maintenance	65,283	160,296	88,440	67,238	68,250	1,012	2%
436.002 - Equipment	1,744	2,211	449	3,000	3,050	50	2%
437.010 - Other	3,260	2,853	3,000	3,000	3,050	50	2%
438.001 - Principal	15,439	28,575	22,463	-	-	-	0%
438.002 - Interest	792	3,339	1,610	-	-	-	0%
439.003 - Subscriptions	-	1,848	3,084	4,000	4,060	60	2%
439.009 - Education	-	1,550	1,095	2,000	2,030	30	2%
439.020 - Other	6,636	1,564	5,393	6,000	6,090	90	2%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
016 - Clerk	109,806	108,005	118,501	121,046	123,494	2,448	2%
101 - General Fund	109,806	108,005	118,501	121,046	123,494	2,448	2%
410 - Personal services	94,691	94,691	100,019	105,521	103,065	(2,456)	-2%
411.001 - Regular	78,856	78,856	78,856	80,622	78,853	(1,769)	-2%
413.001 - Employer's Share of SS	4,876	4,876	4,844	5,036	4,889	(147)	-3%
413.002 - Employer's Share of Medicare	1,140	1,140	1,133	1,180	1,144	(36)	-3%
413.003 - Employer's Share of PERF	8,832	8,832	8,832	9,097	8,832	(265)	-3%
413.005 - Employer's Share - Health Ins	387	387	6,354	8,386	8,747	361	4%
413.011 - Other Employee Benefits	600	600	-	600	-	(600)	-100%
413.012 - Other Employee Health Benefits	-	-	-	600	600	-	0%
420 - Supplies	538	482	1,648	1,519	1,519	-	0%
421.002 - Stationery and Printing	-	44	-	69	69	-	0%
421.003 - Other Office Supplies	538	438	1,648	1,150	1,150	-	0%
423.007 - Repair Parts - Other	-	-	-	300	300	-	0%
430 - Other Services and Charges	14,577	12,832	16,834	14,006	18,910	4,904	36%
432.001 - Freight and Express	31	19	-	40	40	-	0%
432.003 - Travel Expense	-	-	-	170	600	430	253%
432.004 - Telephone - Land Line	1,190	-	-	-	-	-	0%
432.005 - Telephone - Cellular	-	-	-	-	493	493	0%
433.010 - Other	-	-	-	124	124	-	0%
437.002 - Equipment	3,534	2,100	3,600	2,100	2,100	-	0%
438.003 - Paying Agent Fees	-	-	-	-	3,750	3,750	0%
439.003 - Subscriptions	876	704	-	-	-	-	0%
439.004 - Premiums on Official Bonds	100	100	120	300	300	-	0%
439.008 - Organization Memberships and Due	497	507	450	600	600	-	0%
439.009 - Education	1,105	1,105	418	1,840	1,950	110	6%
439.020 - Other	-	40	20	135	135	-	0%
439.050 - Internal Service Charges	7,244	8,257	12,226	8,697	8,818	121	1%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".

911 Communications Center

2025 Accomplishments

2025 Accomplishments (as of 7/1)

- ✓ Hired and trained new telecommunicators in an effort to maintain minimum staffing levels. 6 have been hired thus far.
- ✓ Created Manager of 911 Communications job description and added the posting to the COL website.
- ✓ Implemented psychological exams into current 911 telecommunicator hiring process.
- ✓ Began the implementation process of Crosswalk Health into existing call taking process.
- ✓ Made necessary adjustments to incorporate and support continued education and employment development for Communications personnel.
- ✓ Increased budget to include equipment updates.
- ✓ Began i3 AT&T ESInet update to include additional telephony equipment updates.
- ✓ Began MEVO phone equipment updates.

2026 Objectives

- Develop and implement a formal Quality Assurance program by Q2 that includes call review, performance feedback, and documentation tracking.
- Continue hiring additional full-time telecommunicators, with the goal of meeting a minimum staffing requirement of 3 telecommunicators on-duty 24/7 (remains ongoing).
- Improve onboarding and mentorship program for the division.
- Adjust salary matrix to fit current 911 salary trends while remaining competitive with other 911 centers within the state of Indiana.
- Create our own in-house Emergency Medical Dispatch (EMD) instructor with the use of a current dispatcher who is EMT certified (continued from 2024).
- Create an in-house fire course led by LFD personnel, resulting in telecommunicators having an increased understanding of the needs during fire incidents (continued from 2024).
- Continue to seek additional training and career pathing opportunities for Center staff (remains ongoing).
- Create and implement updated PD and LFD training manuals with performance checklists.
- Increase the current training budget to promote professional development and continued education. This includes sending 2 employees to the Association of Public-Safety Communications Officials (APCO) Conference and the National Emergency Numbers Association (NENA) Conference & EXPO every year (continued from 2024).
- Launch a community education campaign (social media, school visits, and community events) to promote appropriate 911 use, improve public understanding of telecommunicator roles, and reduce the amount of non-emergency calls that are made to 911.
- Incorporate RapidSos for improved caller location and emergency data access.
- Incorporate Communications employees into and implement use of PowerDMS and/or Guardian tracking.
- Implement the Real-time Crime Center to facilitate the upcoming deployment of the Safe City Project.

**Lawrence 2026 Budget
(Advertised)**

Line-Item Budget							
Department, Fund, Category, and Account	2022 Expenditures	2023 Expenditures	2024 Expenditures	2025 Expenditure Estimate	2026 Budget	2025-26 Change (\$)	2025-26 Change (%)
017 - Communications	945,262	1,002,606	1,070,775	1,539,227	1,230,242	(308,985)	-20%
101 - General Fund	945,262	1,002,606	1,070,775	1,531,227	1,230,242	(300,985)	-20%
410 - Personal services	853,964	898,467	909,161	1,392,800	1,068,047	(324,753)	-23%
411.001 - Regular	574,283	639,285	618,242	965,931	740,626	(225,305)	-23%
412.001 - Overtime	6,678	13,678	52,438	10,000	10,000	-	0%
413.001 - Employer's Share of SS	35,753	39,230	40,253	59,887	45,919	(13,968)	-23%
413.002 - Employer's Share of Medicare	8,362	9,175	9,414	14,006	10,740	(3,266)	-23%
413.003 - Employer's Share of PERF	63,463	71,252	73,250	93,067	76,311	(16,756)	-18%
413.004 - Unemployment Compensation	-	114	-	-	-	-	0%
413.005 - Employer's Share - Health Ins	134,304	120,933	109,981	236,209	170,651	(65,558)	-28%
413.011 - Other Employee Benefits	26,821	1,200	683	3,500	-	(3,500)	-100%
413.012 - Other Employee Health Benefits	4,300	3,600	4,900	10,200	13,800	3,600	35%
420 - Supplies	3,581	4,599	5,859	12,800	14,600	1,800	14%
421.002 - Stationery and Printing	360	628	127	1,048	1,600	552	53%
421.003 - Other Office Supplies	20	-	505	2,800	3,600	800	29%
422.005 - Household, Laundry, Cleaning	23	-	-	1,000	1,600	600	60%
422.006 - Medical, Surgical, Dental	-	-	-	1,297	-	(1,297)	-100%
422.015 - Other	-	233	4,123	443	5,100	4,657	1051%
423.006 - Repair Parts - Garage	-	-	-	1,065	-	(1,065)	-100%
423.008 - Small Tools and Minor Equipment	-	-	-	1,049	1,200	151	14%
423.015 - Other	268	-	-	151	-	(151)	-100%
429.010 - Other	2,910	3,738	1,104	3,947	1,500	(2,447)	-62%
430 - Other Services and Charges	87,717	99,540	155,755	125,627	147,595	21,968	18%
431.010 - Other	8,202	10,958	12,349	15,000	30,000	15,000	100%
432.001 - Freight and Express	-	374	492	1,252	1,000	(252)	-20%
432.002 - Postage	-	-	-	20	40	20	100%
432.003 - Travel Expense	-	422	-	2,248	6,000	3,752	167%
432.004 - Telephone - Land Line	9,208	-	-	-	-	-	0%
432.010 - Other	-	-	200	600	1,200	600	100%
436.001 - Repairs and Maintenance	-	653	1,453	-	-	-	0%
436.010 - Other	1,692	2,556	5,552	1,800	3,600	1,800	100%
437.002 - Equipment	2,950	4,417	5,543	6,000	12,000	6,000	100%
437.010 - Other	-	640	440	-	-	-	0%
439.003 - Subscriptions	500	78	-	1,000	2,000	1,000	100%
439.008 - Organization Memberships and Due	1,060	972	1,684	3,400	6,800	3,400	100%
439.009 - Education	-	624	1,902	3,400	6,400	3,000	88%
439.020 - Other	-	4,824	11,089	-	-	-	0%
439.050 - Internal Service Charges	64,105	73,022	115,051	90,907	78,555	(12,352)	-14%
176 - Covid-19 ARPA	-	-	-	8,000	-	(8,000)	-100%
440 - Capital Outlay	-	-	-	8,000	-	(8,000)	-100%
445.001 - Furniture and Fixtures	-	-	-	8,000	-	(8,000)	-100%

Note: Schedule must be reviewed alongside all other 2026 Budget Schedules (Advertised).

All amounts are estimates, based on City inputs and approved assumptions, and may vary materially from actual results.

See "Schedule of Significant Assumptions".